

# **DANE COUNTY**

# DEPARTMENT OF ADMINISTRATION PURCHASING DIVISION

# **REQUEST FOR PROPOSAL (RFP)**

Revised 02/2020

RFP NUMBER:	120044
RFP TITLE:	CDBG – New Rental Construction
RFP DEADLINE:	Friday, June 19, 2020 2:00 p.m. (CST)
PROPOSALS MUST BE UPLOADED TO:	Purchasing Bid Dropbox www.danepurchasing.com

\*Late, faxed, mailed, hand-delivered or unsigned proposals will be rejected\*

Megan Rogan

DIRECT ALL INQUIRES TO:

Purchasing Officer 608-283-1487

Rogan.megan@countyofdane.com

www.danepurchasing.com

# PROPOSAL SUBMISSION CHECKLIST

☐ Update Vendor Registration	☐ <b>RFP Response</b> (Separate from Cost Proposal)	☐ Upload RFP Response and Cost Proposal to Purchasing Bid
□ Read Entire RFP Document	☐ Cost Proposal (Separate from RFP Response)	Dropbox

DATE ISSUED

May 4, 2020

#### 1.0 GENERAL INFORMATION

- 1.1 Introduction
- 1.2 Clarification of the Specifications
- 1.3 Vendor Conference
- 1.4 Reasonable Accommodations
- 1.5 Addendums and/or Revisions
- 1.6 Calendar of Events
- 1.7 Contract Term and Funding
- 1.8 Submittal Instructions
- 1.9 Bid Opening and Summary Posting
- 1.10 Multiple Proposals
- 1.11 Proposal Organization and Format
- 1.12 Designation of Confidential and Proprietary Information
- 1.13 Cooperative Purchasing
- 1.14 Vendor Registration
- 1.15 Dane County Sustainability Principles
- 1.16 Fair Labor Practice Certification

#### 2.0 PROPOSAL SELECTION AND AWARD PROCESS

- 2.1 Preliminary Evaluation
- 2.2 Proposal Scoring
- 2.3 Oral Presentations/Interview
- 2.4 Evaluation Criteria
- 2.5 Right to Reject Proposals and Negotiate Contract Terms
- 2.6 Award and Final Offers
- 2.7 Notification of Intent to Award

#### 3.0 PROJECT OVERVIEW AND SCOPE OF SERVICES

- 3.1 Definitions and Links
- 3.2 Scope of Services/Specification Overview

#### 4.0 PROPOSAL PREPARATION REQUIREMENTS

- 4.1 Attachment A Vendor Information
- 4.2 Need and Justification
- 4.3 Beneficiaries
- 4.4 Project Approach
- 4.5 Experience and Qualifications
- 4.6 Financial Information
- 4.7 Mandatory Requirements

#### 5.0 SPECIAL CONTRACT TERMS AND CONDITIONS

- 5.1 Procurement
- 5.2 Excluded Parties List System (EPLS)
- 5.3 Federal Labor Standards
- 5.4 Dane County Sustainability Principles
- 5.5 Lobbying Certification
- 5.6 Equal Opportunity Clause
- 5.7 Affirmative Action to Ensure Equal Opportunity (EO 11246)
- 5.8 Section 3
- 5.9 Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970
- 5.10 Federal Funding Accountability and Transparency Act of 2006 (FFATA)

#### 6.0 REQUIRED FORMS – ATTACHMENTS

- 6.1 Attachment A Vendor Information
- 6.2 Attachment B Dane County Application for 2021 CDBG Funds

#### 7.0 STANDARD TERMS AND CONDITIONS

#### 8.0 APPENDICES

Appendix A – Dane County Urban County Consortium Appendix B – Oral Presentation Question

#### 1.0 GENERAL INFORMATION

#### 1.1 Introduction

The purpose of this document is to provide interested parties with information to enable them to prepare and submit a proposal according to the specifications set forth within this document. All proposals must include the completed Dane County Application for 2021 HOME New Rental Construction and information requested in Attachment C.

The County intends to use the results of this process to award a contract or issue of purchase order for the product(s) and or services(s) stated.

The contract resulting from this RFP will be administered by Dane County, Office of Economic & Workforce Development.

The Dane County Purchasing Division is the sole point of contact for questions and issues that may arise during the RFP process.

#### 1.2 Clarification of the Specifications

All inquiries concerning this RFP must be **emailed** to the **person indicated on the cover page** of the RFP Document.

Any questions concerning this RFP must be submitted in writing by e-mail on or before the stated date on the **Calendar of Events** (Section 1.6).

Proposers are expected to raise any questions, exceptions, or additions they have concerning the RFP document at this point in the RFP process. If a proposer discovers any significant ambiguity, error, conflict, discrepancy, omission, or other deficiency in this RFP, the proposer should immediately notify the contact person of such error and request modification or clarification of the RFP document.

Proposers are prohibited from communicating directly with any employee of Dane County, except as described herein. No County employee or representative other than those individuals listed as County contacts in this RFP is authorized to provide any information or respond to any question or inquiry concerning this RFP.

#### 1.3 Vendor Conference

There will not be a vendor conference.

#### 1.4 Reasonable Accommodations

The County will provide reasonable accommodations, including the provision of informational material in an alternative format, for qualified individuals with disabilities upon request. If you need accommodations at a proposal opening/vendor conference, contact the Purchasing Division at (608) 266-4131 (voice) or (608) 266-4941 (TTY).

#### 1.5 Addendums and/or Revisions

In the event that it becomes necessary to provide additional clarifying data or information, or to revise any part of this RFP, revisions/amendments and/or supplements will be posted on the Purchasing Division <u>website</u>.

It shall be the responsibility of the proposers to regularly monitor the Purchasing Division web site for any such postings. Proposers must acknowledge the receipt/review of any addendum(s) at the bottom of the Vendor Information Page.

#### 1.6 Calendar of Events

Listed below are specific and estimated dates and times of actions related to this RFP. The actions with <u>specific</u> dates must be completed as indicated unless otherwise changed by the County. In the event that the County finds it necessary to change any of the specific dates and times in the calendar of events listed below, it will do so by issuing an addendum to this RFP and posting such addendum on the Dane County <u>website</u>. There may or may not be a formal notification issued for changes in the estimated dates and times.

DATE	EVENT
May 4, 2020	RFP Issued
June 3, 2020	Last day to submit written inquiries (2:00 p.m. CST)
June 5, 2020	Addendums or supplements to the RFP posted on the Purchasing Division website
June 19, 2020	Proposals due (2:00 p.m. CST)
Week of August 3 and August 10	Oral Presentation by invited vendors
Fourth Quarter of 2020	Notification of intent to award sent to vendors
First Quarter of 2021	Contract start date (subject to change based on County's notice of CDBG & HOME allocation from HUD).

#### 1.7 Contract Term and Funding

The contract shall be effective on the date indicated on the purchase order or the contract execution date and shall run until completion of the project.

The amount of funding available for this project is unknown at this time. The funding of this project is contingent upon Dane County's receipt of Community Development Block Grant and/or HOME Investment Partnership program funds from the federal department of Housing and Urban Development.

Previous awards have ranged from \$250,000 to \$427,559.

#### 1.8 Submittal Instructions

Proposals must be received in the Purchasing – Bid Dropbox located on the <a href="https://www.danepurchasing.com">www.danepurchasing.com</a> website no later than the date and time indicated within the

RFP Deadline field on the RFP Cover Page or addenda. Late, faxed, mailed, hand-delivered, or unsigned proposals will be rejected unless otherwise specified. Dane County is not liable for any cost incurred by proposers in replying to this RFP.

All proposals must be saved in PDF format unless otherwise specified within the RFP document and the file name shall include the RFP# and name of business submitting proposal.

Example of how to name the files:

120012 – Vendor Name – RFP Response

120012 - Vendor Name - Cost Proposal

#### To Submit a Proposal:

- Go to <u>www.danepurchasing.com</u> and click on Purchasing Bid Dropbox or click on the Open RFP's and Bids page link.
- 2. Click on the Submit a Bid button within the green Purchasing Bid Dropbox.
- 3. Type in the Email, First Name, Last Name and Company information and click Continue.
- 4. Drag and drop the RFP files one at a time into the "Drag files here" box.
- 5. After all files have been placed into the "Drag files here" box, click on the blue Upload button.
  - a. The file upload status can be seen for each document uploaded.
  - b. After each document reaches 100%, it will say "Uploaded".
- 6. Confirm all files have been uploaded and then close out of the window.

#### 1.9 Summary Posting

Dane County Purchasing strives to complete a summary and post online the same day as the opening. The only information provided at an opening of an RFP is the name of each vendor submitting a proposal.

#### 1.10 Multiple Proposals

Multiple proposals from a vendor will be permissible, however each proposal must conform fully to the requirements for proposal submission. Each such proposal must be clearly labeled as Proposal #1, Proposal #2, etc.

#### 1.11 Proposal Organization and Format

Proposals shall be organized to comply with the section numbers and names as shown in Section 4.0: Proposal Preparation Requirements.

#### 1.12 Designation of Confidential and Proprietary Information

All restrictions on the use of data contained within a proposal and all confidential information must be clearly stated on the Vendor Information Attachment under the "Designation of Confidential and Proprietary Information" section.

Proprietary information submitted in a proposal, or in response to the RFP, will be handled in accordance with the applicable Wisconsin State Statute(s).

Submitted pricing will always become public information when proposals are opened and therefore cannot be designated as confidential.

Other information cannot be kept confidential unless it is a trade secret. Trade secret is defined in Sect. 134(80)(1)(c) Wis. State Statutes, as follows: "Trade secret" means information, including a formula, pattern, compilation, program, device, method technique or process to which all of the following apply:

- The information derives independent economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by other persons who can obtain economic value from its disclosure or use.
- 2. The information is the subject of efforts to maintain its secrecy that are reasonable under the circumstances.

To the extent permitted by law, it is the intention of Dane County to withhold the contents of the proposal from public view until such times as competitive or bargaining reasons no longer require non-disclosure, in the opinion of Dane County. At that time, all proposals will be available for review in accordance with the Wisconsin Open Records Law.

In the event the Designation of Confidentiality of this information is challenged, is required to provide legal counsel or other necessary assistance to defend the Designation of Confidentiality.

Failure to designate confidential and proprietary information within the Designation of Confidential and Proprietary Information section of the Vendor Information Attachment may mean that all information provided as part of the proposal response will be open to examination or copying. The County considers other markings of confidential in the proposal document to be insufficient. The undersigned agrees to hold the County harmless for any damages arising out of the release of any material unless they are specifically identified within the Designation of Confidential and Proprietary Information section of the Vendor Information Attachment.

#### 1.13 Cooperative Purchasing

Participating in cooperative purchasing gives a vendor the opportunity for additional sales without additional bidding. Municipalities use the service to expedite purchases. A "municipality" is defined as any county, city, village, town, school district, board of school directors, sewer district, drainage district, vocational, technical and adult education district, or any other public body having authority to award public contracts (s. 16.70(8), Wis. Stats.). Federally recognized Indian tribes and bands in this state may participate in cooperative purchasing with the state or any municipality under ss. 66.0301(1) and (20), Wis. Stats.

On the Vendor Information page, you will have the opportunity to participate in allowing other municipalities to piggyback this bid. Participation is not mandatory. A vendor's decision on participating in this service has no effect on awarding the bid.

Dane County is not a party to these purchases or any dispute arising from these purchases and is not liable for delivery or payment of any of these purchases.

#### 1.14 **Vendor Registration Program:**

All proposers are strongly encouraged to be a registered vendor with Dane County. Registering allows a vendor the opportunity to receive notifications for solicitations issued by the County and provides the County with up-to-date company contact information.

Provide your Dane County Vendor # in the Vendor Information section of the proposal submission packet.

#### For Non-Registered Vendors:

Complete vendor registration by visiting www.danepurchasing.com. On the top menu bar, click Vendor Registration and then click Create Vendor Account. You will receive an email confirmation once your account is created and again when your vendor registration is complete. Retain your user name/email address and password for ease of re-registration in future years. Within 2-4 days of completing the registration, a vendor number will be assigned and emailed to you.

#### For Registered Vendors:

Check to make sure your vendor information including commodity codes is up-to-date by signing into your account at <a href="https://www.danepurchasing.com">www.danepurchasing.com</a>. On the top menu bar, click Vendor Registration and then click Vendor Log In.

#### 1.16 <u>Dane County Sustainability Principles</u>

On October 18, 2012, the Dane County Board of Supervisors adopted Resolution 103, 2012-2013 establishing the following sustainability principles for the county:

- Reduce and eventually eliminate Dane County government's contribution to fossil fuel dependence and to wasteful use of scarce metals and minerals;
- Reduce and eventually eliminate Dane County government's contribution to dependence upon persistent chemicals and wasteful use of synthetic substances;
- Reduce and eventually eliminate Dane County government's contribution to encroachment upon nature and harm to life-sustaining ecosystems (e.g., land, water, wildlife, forest, soil, ecosystems);
- Reduce and eventually eliminate Dane County government's contribution to conditions that undermine people's ability to meet their basic human needs.

#### 1.17 Fair Labor Practice Certification

### Dane County Ord. 25.09 (1) is as follows:

(28) BIDDER RESPONSIBILITY. (a) Any bid, application or proposal for any contract with the county, including public works contracts regulated under chapter 40, shall include a certification indicating whether the bidder has been found by the National Labor Relations Board (NLRB) or the Wisconsin Employment Relations Committee (WERC) to have violated any statute or regulation regarding labor standards or relations within the last seven years. The purchasing manager shall investigate any such finding and make a recommendation to the committee, which shall determine whether the conduct resulting in the finding affects the bidder's responsibility to perform the contract.

#### **SECTION 1 – GENERAL INFORMATION**

If you indicated that you have been found by the NLRB or WERC to have such a violation, you must include a copy of any relevant information regarding such violation with your proposal, bid or application.

Additional information can be found using the following links: <a href="www.nlrb.gov">www.nlrb.gov</a> and <a href="http://werc.wi.gov">http://werc.wi.gov</a>.

#### 2.0 PROPOSAL SELECTION AND AWARD PROCESS

#### 2.1 **Preliminary Evaluation**

The proposals will first be reviewed to determine if requirements in Section 1 and Section 4 are met. Failure to meet mandatory requirements will result in the proposal being rejected. In the event that all vendors do not meet one or more of the mandatory requirements, the County reserves the right to continue the evaluation of the proposals and to select the proposal which most closely meets the requirements specified in this RFP.

#### 2.2 Proposal Scoring

Accepted proposals will be reviewed by an evaluation team and scored against the stated criteria in Section 2. This scoring will determine the ranking of vendors based upon their written proposals. If the team determines that it is in the best interest of the County to require oral presentations, the highest-ranking vendors will be invited to make such presentations. Those vendors that participate in the interview process will then be scored, and the final ranking will be made based upon those scores.

#### 2.3 Oral Presentations/Interview

Top ranked selected proposers may be required to make oral interview presentations and/or site visits to supplement their proposals, if requested by the County. The County will make every reasonable attempt to schedule each presentation at a time and location that is agreeable to the proposer. Failure of a proposer to conduct a presentation to the County on the date scheduled may result in rejection of the vendor's proposal.

#### 2.4 Evaluation Criteria

The proposals will be scored using the following criteria:

Proposal Requirements	Percent
1. Need and Justification	
a. Need	5%
b. Priorities	5%
c. Targets area greatest need	10%
2. Benefit to Low-and Moderate Income Persons	10%
3. Project Approach	
a. Project Description	5%
b. Work Plan	10%
c. Marketing/Outreach	5%
d. Outcomes	8%
e. Displacement	2%
4. Experience and Qualifications	
a. Undertaken projects of similar complexity and scope	3%

#### **SECTION 2 – PROPOSAL SELECTION AND AWARD PROCESS**

b. Staff Resources	5%
c. Oversight and Commitment to quality	2%
d. New applicants	3%
5. Financial Information	
a. Budget and efforts to secure/leverage other funding	13%
b. Financial stability of organization	2%
6. Past Performance (If previously funded, ability to meet timelines and goals in a reasonable fashion, compliance with prior contracts. Maximum points will be awarded to new applicants)	7%
7. Partnerships	5%
TOTAL	100%

#### 2.5 Right to Reject Proposals and Negotiate Contract Terms

The County reserves the right to reject any and all proposals and to negotiate the terms of the contract, including the award amount, with the selected proposer prior to entering into a contract. If contract negotiations cannot be concluded successfully with the highest scoring proposer, the County may negotiate a contract with the next highest scoring proposer.

#### 2.6 Award and Final Offers

The award will be granted in one of two ways. The award may be granted to the highest scoring responsive and responsible proposer. Alternatively, the highest scoring proposer or proposers may be requested to submit final and best offers. If final and best offers are requested, they will be evaluated against the stated criteria, scored and ranked. The award will then be granted to the highest scoring proposer.

#### 2.7 Notification of Intent to Award

As a courtesy, the County may send a notification of award memo to responding vendors at the time of the award.

#### 3.0 PROJECT OVERVIEW AND SCOPE OF SERVICES

#### 3.1 Definitions and Links

The following definitions and links are used throughout the RFP.

County: Dane County

County Agency: Department/Division utilizing the service or product.

Dane County Purchasing website: <a href="www.danepurchasing.com">www.danepurchasing.com</a>

Fair Labor Practices websites: <a href="www.nlrb.gov">www.nlrb.gov</a> and <a href="http://werc.wi.gov">http://werc.wi.gov</a>

**Purchasing** 

Proposer/Vendor/Firm/Contractor: a company submitting a proposal in response to

this RFP.

#### 3.2 <u>Scope of Services/Specification Overview</u>

#### 3.2.1 Project Description

Home Investment Partnership (HOME) Program dollars are being made available for the development of affordable rental housing for low-and-moderate income residents of the participating communities of the Dane County Urban County Consortium (found in Appendix A.)

**NOTE:** HUD published a revised Final Rule <a href="http://www.ecfr.gov/cgi-bin/text-idx?c=ecfr&tpl=/ecfrbrowse/Title24/24cfr92\_main\_02.tpl">http://www.ecfr.gov/cgi-bin/text-idx?c=ecfr&tpl=/ecfrbrowse/Title24/24cfr92\_main\_02.tpl</a> for the HOME program in the *Federal Register* on July 24, 2013. The changes are intended to enhance performance and accountability, and clarify certain existing provisions. The Final Rule will require the program to establish updated program standards that may result in significant changes to the current requirements stated in this RFP.

#### Eligible Applicants

In order to be considered for financing, applicants must meet the following requirements:

- Be legally capable of entering into a binding agreement;
- Be a U.S. Citizen or legally admitted resident alien;
- Demonstrate that the project is economically viable and the borrower(s), if applicable, will have the economic ability to repay the funds;
- Be current on all personal and business income and property taxes, and mortgage payments on subject property;
- Not-for profits corporations are eligible to apply. The corporation must be a 501(c) 3 or 4 tax exempt organization.
- Organizations that are religious or faith-based are eligible, on the same basis as any other organization, to participate in the HOME program. Faith-based organizations are required to comply with the requirements under 24 CFR 92.257.

#### **Eligible Properties**

- 1. The property must be located in one of the participating municipalities of the Dane County Urban County Consortium.
- 2. Eligible properties may be publicly or privately owned; and residential or mixed use.
- Transitional as well as permanent housing, including group homes and SROs, is allowed.
- 4. Property must pass an environmental review conducted by Dane County Community Development Block Grant staff before funds will be committed.
- 5. Property must meet all applicable State and local code requirements, and must meet the housing quality standards in 24 CFR 982.401 by project completion.

#### **Eligible Expense Categories**

The following categories of expense shall be considered eligible for funding under the program:

- Hard costs including land acquisition and existing structures; site preparations or improvement, including demolition; securing of buildings; construction materials and labor;
- Relocation costs including: payment for replacement housing, moving costs, and out-of-pocket expenses; advisory services; and staff and overhead costs related to relocation assistance and services;
- Architectural, engineering or related professional services including preparing plans, drawings, specifications, work write-ups, and job progress inspections;
- Legal and accounting fees, including cost certification;
- Environmental reviews;
- Builders' or developers' fees;
- Costs of impact fees that are charged to all projects in a jurisdiction;
- Affirmative marketing, initial leasing, and marketing costs;
- Other soft costs for processing and settling the financing for a project, such as credit reports, title binders and insurances, fees for recordation and filing of legal documents, building permits, and private appraisal fees.

Please note that Federal Labor Standards, including the payment of prevailing wages under Davis-Bacon, may apply to the project.

#### **Ineligible Expense Categories**

The following categories of expense shall be considered ineligible for funding under the program.

- Refinancing of existing debt;
- New construction of decks, fireplaces, outbuildings, or recreational or entertainment facilities;
- Construction items and expenses that are completed before project approval.
- The area must be clearly delineated and records maintained on the boundaries of the service area;
- The area must be primarily residential in nature (as seen on zoning maps);
   and
- Census data must support the documentation that at least 51% of the residents are low-and-moderate income.

#### **Types of Assistance**

Deferred payment loans.

#### **Matching Funds**

HOME projects require 25% matching funds made from nonfederal resources. Forms of eligible match are defined under §92.220.

#### **Property Standards**

- a. Housing that is being constructed with HOME funds must meet all applicable state and local codes, ordinances, and zoning ordinances at the time of project completion.
- b. Newly constructed housing must meet the current edition of the Model Energy Code published by the Council of American Building Officials. The units constructed under this Agreement shall conform to the Rental Unit Energy Efficiency Standards established by the Wisconsin Department of Industry, Labor, and Human Relations.
- c. All housing must meet the accessibility standards of the Fair Housing Act and Section 504 of the Rehabilitation Act of 1973.
- d. Rental project owners must maintain the housing in compliance with all applicable State and local requirements, and the housing quality standards in 24 CFR 982.401 through the affordability period.

#### **Qualification as Affordable Housing**

Housing units assisted under this Agreement shall meet the provisions of 24 CFR 92.252: "Qualifications as Affordable Housing: Rental Housing."

#### Mechanism for Securing Affordability

The County will execute a Land Use Restriction Agreement with the property owner as required by 24 CFR Part 92 to ensure the period of affordability.

#### SECTION 3 – PROJECT OVERVIEW AND SCOPE OF SERVICES

#### **Affordability Period**

HOME assisted rental units carry rent and occupancy restrictions. The minimum HOME affordability period for new construction of rental housing is 20 years.

Affordability restrictions remain in force regardless of transfer of ownership.

#### **Tenant Income Eligibility Requirements**

- 1. The Home assisted units will meet the provisions of 24 CFR 92.216: "Income Targeting: Tenant-based Rental Assistance and Rental Units."
- 2. The income of each tenant will be determined in accordance with 24 CFR 92.203.
- 3. In addition, each year during the period of affordability, the property owner or his/her representative must re-examine each tenant's annual income in accordance with 24 CFR Part 5 Guidelines (Part 5 Annual Income.)

#### **Lease Requirements**

- 1. The lease between the tenant and owner must be for not less than one year, unless by mutual agreement between the tenant and owner.
- 2. The lease may not contain any of the provisions prohibited under §92.253.

#### **Initial Project Rents**

- 1. Properties being assisted with HOME funds must comply with the rent limitations determined by HUD and explained in 24 CFR 92.252(a).
- 2. All initial project rents will be approved in accordance with 24 CFR 92.252(c).

#### **Subsequent Rents**

- a. The maximum rents are recalculated by HUD on a periodic basis and will be made available to rental project owners/managers.
- **b.** Owners of HOME-assisted rental housing must annually provide information on rents and tenant occupancy to demonstrate compliance with program requirements.

#### **Federal Labor Standards**

These HUD requirements apply to projects with 12 or more HOME-assisted units and apply to the entire project, not just the portion funded by County HOME funds. If a grant contract is awarded and Davis-Bacon will be triggered, labor standards requirements will be described in detail in the contract with the County. Additional information also can be obtained in the HUD Contractor's Guide to Prevailing Wage Requirements for Federally-Assisted Construction Projects at <a href="http://portal.hud.gov/hudportal/documents/huddoc?id=4812-LRguide.pdf">http://portal.hud.gov/hudportal/documents/huddoc?id=4812-LRguide.pdf</a>.

#### SECTION 3 – PROJECT OVERVIEW AND SCOPE OF SERVICES

#### **Records**

The following represents, some but not all, of the records required to be maintained:

- For each unit occupied by a low-and-moderate income household, the size, ethnicity, and income of the household;
- The rent charged (or to be charged) after assistance for each dwelling unit in each structure assisted; and
- Information necessary to show the affordability of the units occupied (or to be occupied) by low-and-moderate income households.

#### 3.2.2 Objectives

To develop affordable rental housing for low-and moderate- income residents of the participating communities of the Dane County Urban County Consortium.

#### 3.2.3 **Needs**

- 1. Projects must assist low-and moderate-income persons in the participating municipalities of the Dane County Urban County Consortium.
- 2. It is expected that projects will meet community needs documented through "hard" data sources.
- 3. Any additional funding needed to make the project viable must be secured in order for a contract to be executed.
- 4. Projects must be shovel-ready, meaning that rehabilitation work will begin in the year in which the contract is awarded.
- 5. Projects must be delivered in a cost effective manner with measurable performance outcomes.
- 6. It is expected that all or a portion of funds will be targeted to areas of greatest need

#### 3.2.4 Current Operations

In 2020, funds were awarded to JT Klein in the amount of \$300,000.

#### **SECTION 4 – PROPOSAL PREPARATION REQUIREMENTS**

#### 4.0 RFP RESPONSE PREPARATION REQUIREMENTS

Proposals shall be organized to comply with the section numbers and names as shown below. Each section heading should be clearly marked. Graphics may be included. The RFP sections which should be submitted/responded to are:

#### 4.1 Attachment A – Vendor Information

#### 4.2 **Need and Justification**

The project need and justification adequately describes the problem that is being addressed by the proposed project. Statements are substantiated with "hard" data sources. Provides a description of how funds may be targeted to areas of greatest need.

#### 4.3 Beneficiaries

The application describes the population to be served. Additional points will be given to projects located in census tracts where 47.8% of the population are considered low-and-moderate income.

#### 4.4 Project Approach

The application provides:

- A detailed description of the scope of work that will be undertaken and a description of how the work will address the identified problems.
- A description of any partnerships that have been or will be formed to ensure the success of the project.
- Plans for notice and the relocation process for tenants, if needed.
- A work plan for how the project/program will be organized, implemented, operated, and administered, and the timeline and milestones from initiation to completion. Work on the project – meaning funds will be spent – will begin in 2021.

#### 4.5 **Experience and Qualifications**

The application provides documentation to justify the organization's capacity to conduct this project. The project is consistent with the mission of the organization. The organization has undertaken projects of similar complexity to the one for which funds are being requested. There are staff resources with the skills and experience to administer and conduct an accountable and responsible project. There appears to be adequate board and management oversight.

#### 4.6 Financial Information

The application clearly explains and justifies each proposed budget line item and why CDBG funding is required to make the project viable. An explanation of the bases of the cost estimates for the project is included. The budget is realistic. The organization is financially stable. Efforts have been made to secure and to leverage other funding for the project.

#### **SECTION 4 – PROPOSAL PREPARATION REQUIREMENTS**

#### 4.7 Mandatory Requirements

The following general requirements are mandatory and must be complied with. NOTE: Programs not meeting the mandatory requirements will not be evaluated.

- 4.7.1 Be an eligible activity.
- 4.7.2 Be located in, or provide services to residents of one of the member communities of the Dane County Urban County Consortium identified in Appendix A.
- 4.7.3 Address one of the funding priority areas established by the CDBG Commission.
- 4.7.4 Not be a HUD listed debarred or ineligible contractor.
- 4.7.5 If CDBG eligible, meet one of the three national objectives.

#### 5.0 SPECIAL CONTRACT TERMS AND CONDITIONS

#### 5.1 **Procurement**

- Contractors of County CDBG funding will comply with the procurement standards under 24 CFR 85.36 for governmental contractors and 24 CFR 84.40-48 for contractors that are non-profit organizations, including the requirements for bonding in procurement.
- 2. The Contractor is the responsible authority, without recourse to HUD or the County regarding the settlement of all contractual and administrative issues arising out of the procurement entered in support of the award or other agreement.
- 3. The Contractor shall conduct all procurement in a manner to provide to the maximum extent practicable, open and free competition. Contractors that develop or draft specifications, requirements, statement of work, invitations for bids or requests for proposals shall be excluded from competing for a project.
- 4. General requirements for procurement include, but are not limited to:
  - a. Contractors must maintain records to detail the significant history of procurement. These records include, but are not limited to: files on the rationale for selecting the method of procurement used, selection of the contract type, the contractor selection/rejection process, and the basis for the cost or price of a contract.
  - b. Pre-qualified lists of vendors/contractors, if used, must be current, developed through open solicitation, include adequate numbers of qualified sources, and must allow entry of other firms to qualify at any time.
  - Steps should be taken to assure that women and minority businesses are utilized when possible as the sources of supplies, equipment, construction and services.
  - d. Contractors must ensure that awards are not made to any party that is debarred or suspended or is otherwise excluded from or ineligible for participation in the Federal assistance programs under Executive Order 12549.
  - e. There must be written selection procedures for procurement transactions.
  - f. Contractors must not use *cost plus a percentage of cost* pricing for contracts. In addition, Contractors should use *time and material* type contracts only after a determination is made that no other contract type is suitable and the contract includes a ceiling price that the contractor exceeds at its own risk.
  - g. Contractors must have protest procedures in place to handle and resolve disputes relating to their procurement and in all instances report such disputes to the County.
  - h. There must be a documented system of contract administration for determining the consistency of contractor performance.
  - i. Contractors must have a written code of conduct governing employees, officers, or agents engaged in the award or administration of contracts.

#### 5.2 <u>Excluded Parties List System (EPLS)</u>

No contracts may be awarded to any party that is debarred or suspended or is otherwise excluded from participation on federal assistance programs. More information may be found at: <a href="https://www.sam.gov/portal/public/SAM/">https://www.sam.gov/portal/public/SAM/</a>.

#### 5.3 Federal Labor Standards

These HUD requirements apply to projects with 12 or more HOME-assisted units and apply to the entire project, not just the portion funded by County HOME funds. If a grant contract is awarded and Davis-Bacon will be triggered, labor standards requirements will be described in detail in the contract with the County. Additional information also can be obtained in the HUD Contractor's Guide to Prevailing Wage Requirements for Federally-Assisted

Construction

Projects

at http://portal.hud.gov/hudportal/documents/huddoc?id=4812-LRquide.pdf

5.4 Dane County Sustainability Principles

On October 18, 2012, the Dane County Board of Supervisors adopted Resolution 103, 2012-2013 establishing the following sustainability principles for the county:

- Reduce and eventually eliminate Dane County government's contribution to fossil fuel dependence and to wasteful use of scarce metals and minerals;
- Reduce and eventually eliminate Dane County government's contribution to dependence upon persistent chemicals and wasteful use of synthetic substances;
- Reduce and eventually eliminate Dane County government's contribution to encroachment upon nature and harm to life-sustaining ecosystems (e.g., land, water, wildlife, forest, soil, ecosystems); and
- Reduce and eventually eliminate Dane County government's contribution to conditions that undermine people's ability to meet their basic human needs.

#### 5.5 Lobbying Certification

Prior to entering into an agreement to provide services, the contractor will be required to sign a certification attesting to the following:

- No federally appropriated funds have been paid, or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any federal contract, the making of any federal contract, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
- If any funds other than federally appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

The contractor shall require that the language of this CERTIFICATION be included in the award documents for all sub-awards at all tiers (including subcontractors, subgrants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

#### 5.6 **Equal Opportunity Clause**

During the performance of this contract, the contractor agrees as follows:

- 1. The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, sex or national origin. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting officer setting forth the provisions of this nondiscrimination clause.
- The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex or national origin.
- 3. The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice, to be provided by the agency contracting officer, advising the labor union or workers' representative of the contractor's commitments under Section 202 of Executive Order 11246 of Sept. 24, 1965, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- 4. The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, as amended by Executive Order 11375 of October 13, 1967 and with the rules, regulations, and relevant orders of the Secretary of Labor.
- 5. The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965 as amended, and by the rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his/her books, records, and accounts by the contracting agency, County of Dane, HUD, and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- 6. In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of such rules, regulations, or orders, the contract may be cancelled, terminated, or suspended in whole or in part and the contract may be declared ineligible for further government contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965 as amended, and such other sanctions may be imposed or remedies invoked as provided in Executive

Order No. 11246 of September 24, 1965 as amended, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

The contractor will include the provisions of paragraphs 1 through 7 in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965 as amended, so that such provisions will be binding upon each subcontract or vendor. The contractor will take such action with respect to any subcontract or purchase order as the contracting agency and/or County of Dane may direct as a means of enforcing such provisions, including sanctions for noncompliance.

#### 5.7 Affirmative Action to Ensure Equal Employment Opportunity (EO 11246)

This section is applicable to construction contracts/subcontracts exceeding \$10,000.

- 1. The Offeror's or Bidder's attention is called to the "Equal Opportunity Clause" and the "Standard Federal Equal Employment Opportunity Construction Contract Specifications" set forth herein.
- 2. The goals and timetables for minority and female participation, expressed in percentage terms for the contractor's aggregate workforce in each trade on all construction work in the covered area, are as follows:

Goals for Women = 6.9 percent (this goal applies nationwide)

Goals for minority participation = 2.2 percent (this goal applies county-wide)

These goals are applicable to all the contractor's construction work (whether or not it is federal or federally assisted) performed in the covered area. If the contractor performs construction work in a geographic are located outside of the covered area, it shall apply the goals established for such geographic area where the work is actually performed. The contractor is also subject to the goals for both its federal and nonfederal construction.

- 3. The contractor's compliance with the Executive Order and the regulations in 41 CFR Part 60-4 shall be based on its implementation of the Equal Opportunity Clause, specific affirmative action obligations required by the specifications set forth in 41 CFR 60-4.3 (a), and its efforts to meet the goals established for the geographical area where the contract resulting from this solicitation is to be performed. The hours of minority and female employment and training must be substantially uniform throughout the length of the contract and in each trade, and the contractor shall make a good faith effort to employ minorities and women evenly on each of its projects. The transfer of minority or female employees or trainees from contractor to contractor or from project to project for the sole purpose of meeting the contractor's goals shall be a violation of the contract, the Executive Order, and the regulations in 41 CFR Part 60-4. Compliance with the goals will be measured against the total work hours performed.
- 4. The contractor shall provide written notification to the awarding agency and the County of Dane within 10 working days of award of any construction subcontract in excess of \$10,000 at any tier for construction work under the contract resulting from this solicitation. The notification shall list the name, address, and telephone number of the subcontractor; employer identification number; estimated dollar amount of the subcontract; estimated

starting and completion dates of the subcontract; and the geographical area in which the contract is to be performed.

#### 5.8 Section 3

Rehabilitation is considered a covered project for the purposes of Section 3. As such, a Section 3 Project Implementation Plan will be required by the Subrecipient and Statements of Commitment will be required by each Prime Contractor and any subcontractors.

Section 3 is triggered when the normal completion of construction and rehabilitation projects creates the need for <u>new</u> employment, contracting, or training opportunities.

HUD considers recipients of covered funding to be in compliance with Section 3 if they meet the numerical goals set forth at 24 CFR Part 135.30. Specifically:

- a. 30 percent of the aggregate number of new hires shall be Section 3 residents;
- b. 10 percent of the total dollar amount of all covered construction contracts shall be awarded to Section 3 business concerns; and
- c. 3 percent of the total dollar amount of all covered non-construction contracts shall be awarded to Section 3 business concerns.

All Section 3 covered contracts (contracts to direct recipients in excess of \$200,000, for Section 3 covered projects, and subcontracts excess of \$100,000) shall include the following clause (referred to as the Section 3 clause) in all bid documents, contracts, and subcontracts:

- A. The work to be performed under this contract is subject to the requirements of Section 3 of the Housing and Urban Development Act of 1968, as amended, 12 U.S.C. 1701u (section 3). The purpose of Section 3 is to ensure that employment and other economic opportunities generated by HUD assistance or HUD-assisted projects covered by Section 3, shall, to the greatest extent feasible, be directed to low- and very low-income persons, particularly persons who are recipients of HUD assistance for housing.
- B. The parties to this contract agree to comply with HUD's regulations in 24 CFR part 135, which implement Section 3. As evidenced by their execution of this contract, the parties to this contract certify that they are under no contractual or other impediment that would prevent them from complying with the part 135 regulations.
- C. The contractor agrees to send to each labor organization or representative of workers with which the contractor has a collective bargaining agreement or other understanding, if any, a notice advising the labor organization or workers' representative of the contractor's commitments under this Section 3 clause, and will post copies of the notice in conspicuous places at the work site where both employees and applicants for training and employment positions can see the notice. The notice shall describe the Section 3 preference, shall set forth minimum number and job titles subject to hire, availability of apprenticeship and training positions, the qualifications for each; and the name and location of the person(s) taking applications for each of the positions; and the anticipated date the work shall begin.
- D. The contractor agrees to include this Section 3 clause in every subcontract subject to compliance with regulations in 24 CFR part 135, and agrees to take appropriate action, as

provided in an applicable provision of the subcontract or in this Section 3 clause, upon a finding that the subcontractor is in violation of the regulations in 24 CFR part 135. The contractor will not subcontract with any subcontractor where the contractor has notice or knowledge that the subcontractor has been found in violation of the regulations in 24 CFR part 135.

- E. The contractor will certify that any vacant employment positions, including training positions, that are filled (1) after the contractor is selected but before the contract is executed, and (2) with persons other than those to whom the regulations of 24 CFR part 135 require employment opportunities to be directed, were not filled to circumvent the contractor's obligations under 24 CFR part 135.
- F. Noncompliance with HUD's regulations in 24 CFR part 135 may result in sanctions, termination of this contract for default, and debarment or suspension from future HUD assisted contracts.
- G. With respect to work performed in connection with Section 3 covered Indian housing assistance, section 7(b) of the Indian Self-Determination and Education Assistance Act (25 U.S.C. 450e) also applies to the work to be performed under this contract. Section 7(b) requires that to the greatest extent feasible (i) preference and opportunities for training and employment shall be given to Indians, and (ii) preference in the award of contracts and subcontracts shall be given to Indian organizations and Indian-owned Economic Enterprises. Parties to this contract that are subject to the provisions of Section 3 and section 7(b) agree to comply with Section 3 to the maximum extent feasible, but not in derogation of compliance with section7(b).

#### 5.9 <u>Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970</u>

The Uniform Act is a federal law that establishes minimum standards for federally funded programs and projects that require the acquisition of real property (real estate) or displace persons from their homes, businesses, or farms. The Uniform Act's protections and assistance apply to the acquisition, rehabilitation, or demolition of real property for federal or federally funded projects.

Generally a displaced person under the URA is an individual, family, partnership, association, corporation, or organization which moves from their home, business, farm, or moves their personal property as a direct result of acquisition, demolition, or rehabilitation for a federally funded project. Displaced persons are eligible for relocation assistance under the URA.

Agencies conducting a program or project under the URA must carry out their legal responsibilities to affected property owners and displaced persons. Agencies should plan accordingly to ensure that adequate **time**, **funding**, **and staffing** are available to carry out their responsibilities.

Some of those responsibilities include:

#### For Real Property Acquisition

- Appraise property before negotiations
- Invite the property owner to accompany the appraiser during the property inspection
- Provide the owner with a written offer of just compensation and a summary of what is being acquired
- Pay for property before possession

Reimburse expenses resulting from the transfer of title such as recording fees, prepaid real estate taxes, or other expenses.

Please note that agency responsibilities for voluntary acquisitions differ.

#### For Residential Displacements

- Provide relocation advisory services to displaced tenants and owner occupants
- Provide a minimum 90 days written notice to vacate prior to requiring possession
- Reimburse for moving expenses
- Provide payments for the added cost of renting or purchasing comparable replacement housing

# For Nonresidential Displacements (businesses, farms, and nonprofit organizations)

- Provide relocation advisory services
- Provide a minimum 90 days written notice to vacate prior to requiring possession
- Reimburse for moving and reestablishment expenses

More information may be found on HUD's web site at: http://www.hud.gov/offices/cpd/affordablehousing/training/web/relocation/overview.cfm .

#### 5.10 Federal Funding Accountability and Transparency Act of 2006 (FFATA)

The Federal Funding Accountability and Transparency Act of 2006 (FFATA) and associated amendments requires that information on subawards related to Federal contracts, sub-contracts, grants, and sub-grants be made publicly available. Specifically, the Transparency Act's section 2(b)(1) requires the Office of Management and Budget to establish a publicly available website that contains the following information about each Federal award:

- Name of the entity receiving the award;
- Amount of the award;
- Information on the award including transaction type, funding agency, the Catalog of Federal Domestic Assistance number, program source, descriptive award title;
- Location of the entity receiving the award and primary location of performance under the award including City, State, congressional district, and country;
- Unique identifier (Dun & Bradstreet DUNS Number) of the entity receiving the award and the parent recipient of the recipient, should the entity be owned by another entity; and
- Names and total compensation of the five most highly compensate officers of the entity, if the entity in the preceding fiscal year received 80% or more of its annual gross revenues in Federal awards; and \$25 million or more in annual gross revenues from Federal awards; and the public does not have access to this information about the compensation of the senior executives of the entity through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 or section 6104 of the Internal Revenue Code of 1986.

Vendors awarded funds will be required to provide this information prior to the issuance of a contract.

## 6.0 Required Forms

The following forms must be completed and submitted with the proposal in accordance with the instructions given in Section 2.0. Blank forms are attached.

Attachment A Vendor Information Form

Attachment B Dane County Application for 2021 CDBG Funds

# RFP #120044: 2020 CDBG New Rental Construction Checklist

To be eligible for funding, projects must be located in, or provide services to residents of one of the member communities of the Dane County Urban County Consortium (See Appendix A).

This form is the coversheet for your proposal response. Please use it to double check that your proposal is complete. Incomplete proposals may be rejected.

- □ Vendor Information Form
- □ DANE COUNTY APPLICATION FOR 2021 HOME New Rental Construction
  - o Are resumes attached?
  - o Is there a complete budget

VENDOR INFORMATION										
VENDOR NAME	≣:						DANE COUI VENDOR			
<b>Vendor Information</b>	(addres	s below w	ill be used	to confirm	Local	Vendor	Preference)			
Address					C	ity				
State & Zip						ounty				
Vendor Rep. Name						itle				
Email										
Designation of Confidential and Proprietary Information (Reference 1.12)										
	No info	rmation de	signated as	confidentia	l and p	roprietar	y.			
Section #	F	Page(s) #	Topic							
Cooperative Purchasing (Reference 1.13)										
Ш	I <u>agree</u> to furnish the commodities or services of this bid to other municipalities.									
I do not agree to furnish the commodities or services of this bid to other municipalities.										
Local Vendor Purch	asina Pr	eference /	Reference	1 15)						
Local Vendor Purchasing Preference (Reference 1.15)  Are you claiming a local purchasing preference under DCO 25.08(7)?  □ No □ Yes □ Dane □ Columbia □ Sauk □ Rock □ Dodge □ Iowa										
Fair Labor Practice	Certifica	tion (chec	k only 1) <i>(F</i>	Reference	1.17)					
	Vendor has not been found by the National Labor Relations Board ("NLRB") or the Wisconsin Employment Relations Commission ("WERC") to have violated any statute or regulation regarding labor standards or relations in the seven years prior to the date this bid submission is signed.									
	Relation	s Commiss		to have vio	lated an	y statute	d ("NLRB") or the or regulation reconsisting to the or the			
Addendums – this v	endor h	erby ackn	owledges r	eceipt/revi	ew of t	he follo	wing addend	lums, if a	ny.	
Addendum #1		Adden [	dum #2	Addendur	m #3	Adde	ndum #4	1	None	
			Si	gnature A	ffidavit					
In signing this proposal, we certify that we have not, either directly or indirectly, entered into any agreement or participated in any collusion or otherwise taken any action in restraint of free competition; that no attempt has been made to induce any other person or firm to submit or not to submit a proposal; that this proposal has been independently arrived at without collusion with any other proposer, competitor or potential competitor; that this proposal has not been knowingly disclosed prior to the opening of proposal to any other proposer or competitor; that the above statement is accurate under penalty of perjury.  The undersigned agrees to hold the County harmless for any damages arising out of the release of any material unless they are specifically identified on Attachment B. The undersigned, submitting this proposal, hereby agrees with all the terms, conditions, and specifications required by the County in this Request for Proposals, and declares that the attached proposal and pricing are in conformity therewith.										
Signature						Date				
Name (Printed)						Title				

# DANE COUNTY APPLICATION FOR 2021 HOME NEW RENTAL CONSTRUCTION

APPLICATION SUMMAR	Υ							
ORGANIZATION NAME								
MAILING ADDRESS								
If P.O. Box, include Street Address on second line								
TELEPHONE				LE	GAL STATUS			
FAX NUMBER			□ M	lunicipa	lity			
NAME CHIEF ADMIN/			□ P	☐ Private, Non-Profit				
CONTACT			□Р	rivate, I	For Profit			
INTERNET WEBSITE (if applicable)					C, LLP, Sole Proprietor			
			Fede	ral EIN	:			
E-MAIL ADDRESS			DUN	S Num	ber:			
PROJECT NAME: Please list the project for which you are applying.								
PROJECT NA	PROJECT NAME PROJECT PHONE CONTACT PERSON NUMBER E-MAIL							
FUNDS REQUESTED: P	lease list the a	mount and source of fun	iding for	which y	ou are applying.			
TOTAL PROJECT (	COST	AMOUNT OF CDBO FUNDS REQUESTE			NT OF CDBG FUNDS TOTAL PROJECT COST			
\$		\$		\$				
	1		•					
Signature of Chief Electe Head	ed Official/Orga	nization	Title					
Printed Name			Date					

**NOTE**: If a LHITC Application has been submitted to WHEDA for this project, the Proposer should attach a completed copy of the WHEDA application to this application packet. The Proposer will then only need to respond to the asterisked (\*) items on this application.

#### **NEED AND JUSTIFICATION**

A. **PROJECT NAME AND LOCATION:** Indicate the name, address, and census tract where the project will be located. Attach maps to the application indicating the location of the proposed project.

Project Name:	
Project Address:	
City, State, Zip:	
Census Tract:	

- B. **JURISDICTION:** Indicate the name of the jurisdiction where the project will be located, i.e., City, Town, or Village.
- C. \*PROJECT NEED: In the space below, provide a brief description of the need(s) or problem(s) that will be addressed by this project.

## **PROJECT DESCRIPTION**

Yes

	additional documentation as necessary.	
F.	COMMUNITY HOUSING DEVELOPMENT ORGANIZATION (CHDO). If applying for set-aside fund	sb
	or a CHDO, please indicate if your organization is currently certified as a CHDO and by whom.	lf
	nterested in being considered for CHDO funds from Dane County, the CHDO certification packets for County must be submitted prior to or in conjunction with this application.	or
	zane county must be submitted phor to or in conjunction with this application.	
	No, not currently certified and not applying for CHDO funds.	
	Want to be considered for CHDO funds and will submit materials for certification	

Use the following space to explain any "Yes" answers to the preceding three questions. Attach

G. PROJECT DESCRIPTION: Provide a detailed description of the project.

Yes, currently certified by Dane County.
Yes, currently certified by another entity:

H.	<b>SITE DESCRIPTION:</b> information on the size			the site wh	nere the p	project will	be located.	Provide
I.	LEGAL DESCRIPTION	N OF THE PF	ROPERTY: II	n the space	e below, p	rovide a le	gal descriptio	on of the
	property.							
J.	<b>ZONING:</b> Provide the variances, special or co							

<.	<b>ENVIRONMENTAL:</b> In conditions of environment			ribe the histor on the project s		of the	site and	any	existing		
	SITE CONTROL:										
	Does the owner have fee	pes the owner have fee simple ownership of the property?									
	If yes, indicate the purchase date and purchase price:										
	Purchase Date:										
		Purchase Price:									
	If no, indicate the current expiration date of the option/contract to purchase and purchase price.										
	Direction	- Data:									
	Purchas Purchas										
	T di di di	0 1 1100.									
М.	SITE UTILITIES: Identify	v the utilities	and service	s currently ava	ailable for	this site	e. Indica	te the	e type o		
	modifications that will be								,,		
	Utility	Accommod	ations Need	led							
	Electric	710001111100	ations rece	<u> </u>							
	Gas										
	Sanitary Sewer Storm Sewer										
	Water										

N. I	EXISTING STRU	CTURES:	dentify the e	existing bui	ldings on the	e site, noting v	which are occ	upied.
O. I	<b>DEMOLITION</b> : D	escribe the	planned de	molition of	any building	s on the site.		

P.	*RELOCATION: Describe the relocation plans and assistance for any tenants that will be temporarily or permanently displaced.
Q.	*NEIGHORHOOD CONDITIONS: Describe the neighborhood in which the project will be located noting any conditions that may be detrimental to family life, substandard dwellings in the area, or other undesirable conditions. If the neighborhood is undergoing a revitalization, describe how this project will facilitate this redevelopment.

R.	*NEIGHBORHOOD AMENITIES: Describe the neighborhood in which the project will be located noting access to social, recreational, educational, commercial, and health facilities and services and other municipal facilities and services.
S.	*TRANSPORTATION: Identify the travel time and cost via public transportation or public automobile from the neighborhood to places of employment providing a range of jobs for lower-income workers.

T. UNITS:

In the space below, please list each site (street address) and building where the work will be undertaken. For each building, list the units by type, the number of bedrooms in the unit, the number of units, the monthly unit rent, utility allowance, and the total housing cost. Use additional pages as needed.

SITE ADDRESS/I	SITE ADDRESS/BUILDING NO		NUMBER OF UNITS	NUMBER OCCUPIED BY LMI HOUSEHOLDS	NUMBER OF HOME ASSISTED UNITS
	NUMBER OF STORIES:		ELEVATOR?	☐ Yes	☐ No
	NUMBER OF HANDICAPPED ACCESS UNITS		NUMBER OF UNITS ACCESSIBLE FOR SENSORY IMPAIRED		

UNIT	SQUARE FOOTAGE	NUMBER OF BEDROOMS	NUMBER OF UNITS	MONTHLY UNIT RENT	UTILITY ALLOWANCE	TOTAL HOUSING COST

Community Building, square feet:					
Community Room, square feet:					
Garages, number: and monthly rent:					
Surface parking, number: and monthly rent:					
Underground parking, number and monthly rent:					

V. **OTHER SITE AMENITIES**: In the following space, describe the other site amenities for tenants and/or their guests.

W. **INTERIOR APARTMENT AMENITIES:** In the following space, describe the interior apartment amenities.

Χ.	FLOORING: I residential units	Describe the type of flooring that will be used in the coms.	nmon building spaces and
Υ.		<b>DLING SYSTEM:</b> Describe the heating and cooling systeing spaces and residential units.	m that will be used in the
Z.	*GREEN TECH	INOLOGIES: Describe any green technologies that will be u	sed throughout the project.
AA		SISTANCE: Please indicate the subsidy source if this projection assistance.	ect will be receiving project
		ASSISTANCE TYPE	NUMBER OF UNITS
		Rural Development/Rental Assistance	
		Section 221(d)(3) BMIR	
		Section 236	
		Section 8 Rent Supplement or Rental Assistance	
	<u> </u>	Payment	
		Section 8 Housing Assistance Payment Contract	
		Other, Specify	

B. *PARTNERHIPS: In the space be will be formed in order to ensure the	elow, provide information on any partnerships that have been or ne success of the project.
C. <b>PROJECT MANAGER:</b> If a Projec	ct Manager has already been identified, please provide the requested
C.PROJECT MANAGER: If a Project information. Attach the resume to	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to Name:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone:	et Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone:	et Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax: Email Address:	ct Manager has already been identified, please provide the requested this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax: Email Address:	this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax: Email Address:	this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax: Email Address:	this application.
information. Attach the resume to  Name: Address: City, State, Zip: Primary Contact Person and Title: Telephone: Alternative Phone: Fax: Email Address:	this application.

Name:	
Address:	
City, State, Zip:	
Primary Contact Person and	
Title:	
Telephone:	
Alternative Phone:	
Fax:	
Email Address:	
Other Properties Managed:	

DD.PROPERTY MANAGER: If a Property Manager has already been identified, please provide the

If a Property Manager has yet to be identified, please describe how one will be selected.

EE. \*WORK PLAN WITH TIMELINE AND MILESTONES: In the space below, provide a work plan for how the project will be organized, implemented, and administered. Include a timeline and accomplishments from initiation through project completion. This should assume that contracts will be awarded in the second quarter of 2021 (April 1 – June 30, 2021). Add in extra quarters as needed. Examples of milestones are: acquisition, bid packages released, bids awarded, site preparation, excavation, construction begins, substantial completion, certificate of occupancy, lease-up begins, etc.

ON OR BEFORE	MILESTONES
June 30, 2021	
September 30, 2021	
December 31, 2021	

# **EXPERIENCE AND QUALIFICATIONS** FF. EXPERIENCE AND QUALIFICATIONS: Describe the experience and qualifications of your organization related to constructing new rental housing. **PROPERTY MANAGEMENT:** Describe the experience and qualifications of the organization that GG. will be handling the ongoing property management. Include information related to performing income documentation for program eligibility.

HH. STAFF EXPERIENCE AND QUALIFICATIONS: Describe the experience and qualifications of key staff to be assigned to the project. Touch on experience with both income certification and

management/oversight of construction projects. Be sure to attach resumes for key staff to the application.

### **II. PERSONNEL SCHEDULE**

Please complete the Personnel Schedule for all staff who will be assigned to this project. If the project will continue into 2022, complete the second table as well.

- Column 1) each individual staff position by title.
- Columns 2) indicate the full time equivalent (FTE) of each position in the noted year.
- Column 3) indicate the estimated total salary for that staff position for noted year.
- Column 4) indicate the estimated number of hours that this staff person will work on this project.
- Column 5), for each staff person whose time will be charged to this project, please indicate
  the amount of funds being requested for this individual through the CDBG Program. Do not
  include payroll taxes or benefits in this table.

	2021 E	STIMATED	CDBG-FUNDED		
1) POSITION TITLE	2) FTE 3) TOTAL SALARY		4) ESTIMATED HOURS ON THIS PROJECT	5) CDBG – FUNDED AMOUNT OF SALARY	
				•	

Complete this second table only for projects that will continue into 2022.

	2022 E	STIMATED	CDBG-FUNDED		
1) POSITION TITLE	2) FTE 3) TOTAL SALARY		4) ESTIMATED HOURS ON THIS PROJECT	5) CDBG – FUNDED AMOUNT OF SALARY	

JJ.	LIST PERCENT OF STAFF TURNOVER	%	Divide	the	number	of	resignations	or
	terminations in calendar year 2019 by the total nu	mber	of budge	eted p	ositions. [	Do not	t include seaso	onal
	positions. Explain if you had 20% or more turnor	ver in	a certai	in sta	ff position	/cate	gory. Discuss	any
	other noteworthy staff retention issues, or policies	to re	duce sta	ff turn	over.			

Directors scheduled for or is expected to schedule for 2020?
Please list your current Board of Directors or your agency's governing body. Include names, addresses, primary occupation and board office held. If you have more members, please copy this page.

KK. AGENCY GOVERNING BODY: How many Board meetings has your governing body or Board of

Board President's Name	Board Vice- President's Name	
Home Address	Home Address	
Occupation	Occupation	
Representing	Representing	
Term of Office:	Term of Office:	
From To	From To	
Board Secretary's Name	Board Treasurer's Name	
Home Address	Home Address	
Occupation	Occupation	
Representing	Representing	
Term of Office:	Term of Office:	
From To Name	From To Name	
Home Address	Home Address	
Occupation	Occupation Occupation	
Representing	Representing	
Term of Office:		
	Term of Office:	
From To	From To	
Name	Name	
Home Address	Home Address	
Occupation	Occupation	
Representing	Representing	
Term of Office:	Term of Office:	
From To	From To	
Name	Name	
Home Address	Home Address	
Occupation	Occupation	
Representing	Representing	
Term of Office:	Term of Office:	
From To	From To	
		L

LL. **STAFF/BOARD/VOLUNTEERS DESCRIPTORS:** For your agency's **2019** staff, board and volunteers, indicate by number and percentage the following characteristics.

DECODIDED	STA	AFF	ВО	ARD	VOLUI	NTEER
DESCRIPTOR	Number	Percent	Number	Percent	Number	Percent
TOTAL		100%		100%		100%
GENDER						
MALE						
FEMALE						
AGE						
LESS THAN 18 YRS						
18 – 59 YRS						
60 AND OLDER						
RACE						
WHITE						
BLACK						
HISPANIC						
NATIVE AMERICAN						
ASIAN/PACIFIC ISLE						
MULTI-RACIAL						
ETHNICITY						
HISPANIC						
NON-HISPANIC						
PERSONS WITH DISABILITIES						

# **PROJECT FINANCING**

MM. **BUDGET SUMMARY:** Indicate the sources and terms of all funds that will be used toward this project.

SOURCE	AMOUNT	RATE (%)	TERM (Years)	AMORT PERIOD (Years)	ANNUAL DEBT SERVICE
TOTAL			ı	I	

NN. LIENS: In the space below, list all liens against the property.

LIEN HOLDER	AMOUNT	BALANCE	RATE (%)	TERM (Years)	ANNUAL DEBT SERVICE

OO. **FUNDS NEEDED:** In the space below, please describe why HOME funds are needed to ensure the viability of this project.

- PP. **DETAILED PROJECT BUDGET:** Following the description of allowable costs that may be charged to the HOME Program is the Project Budget. Complete the budget identifying the amount and source of all funds and their uses. Use additional pages as necessary. An Excel file may be submitted in lieu of this Project Budget provided that it contains all of the same column and row headers.
- QQ. **DETAILED 1 YEAR OPERATING COSTS**: Following the Project Budget is the Detailed One Year Operating Costs Budget. Complete the Operating Budget identifying the income and expenses Use additional pages as necessary. An Excel file may be submitted in lieu of the Detailed 1 Year Operating Budget provided that it contains all of the same column and row headers.
- RR. **OPERATING BUDGET:** Following the Detailed Operating Budget is the 20-Year Operating Budget. Complete the Operating Budget identifying the income and expenses. Use additional pages as necessary. An Excel file may be submitted in lieu of the Operating Budget provided that it contains all of the same column and row headers.

# **HOME Allowable Project Costs**

	ltem	Project Related Costs
<u>a.</u>	Development Hard Costs (applicable to project)	
1.	Costs to meet Uniform Dwelling Code (UDC) and other applicable new construction standards of the State, County, or local municipality. (24 CFR 92.206 a.1.)	Χ
2.	Costs to meet the Model Energy Code referred to in Sec. 92.251 (24 CFR 92.206 a.1.)	X
3.	For rehabilitation, to meet the property standards in 24 CFR 92.251. (24 CFR 92.206 a.2.i.)	
4.	For rehabilitation, costs to make essential improvements, including energy-related repairs or improvements, improvements necessary to permit use by persons with disabilities, and the abatement of lead-based paint hazards, as required by part 35 of this title. (24 CFR 92.206 a.2.ii.)	Х
5.	Costs to demolish existing structures. (24 CFR 92.206 a.3.i.)	Х
6.	Costs to make utility connections including off-site connections from the property line to the adjacent street. (24 CFR 92.206 a.3.ii.)	Х
7.	Costs to make improvements to the project site that are in keeping with the improvements of surrounding, standard projects. Site improvements may include on-site roads and water and sewer lines necessary to the development of the project. The project site is the property, owned by the project owner, upon which the project is located. (24 CFR 92.206 a.3.iii.)	Х
8.	For both new construction and rehabilitation of multifamily rental housing, costs to construct or rehabilitate laundry and community facilities which are located within the same building as the housing and which are for the use of the project residents and their guests. (24 CFR 92.206 a.4.)	X
9.	Costs to make utility connections or to make improvements to the project site, in accordance with the provisions of 92.206(a)(3)(ii) and (iii) are also eligible in connection with the acquisition of standard housing. (24 CFR 92.206 a.5.)	Х
10.	Acquisition costs. Costs of acquiring improved or unimproved property, including acquisition by homebuyers (24 CFR 92.206 c.)	Х
<b>)</b> .	Related Soft Costs	
11.	Architectural, engineering, or related professional services required to prepare plans, drawings, specifications, or work write-ups. (24 CFR 92.206 d.1.)	Х
12.	Costs to process and settle the financing for a project, such as private lender origination fees, credit reports, fees for title evidence, fees for recordation and filing of legal documents, building permits, attorneys fees, private appraisal fees, and fees for an independent cost estimate, builders or developers fees. (24 CFR 92.206 d.2.)	Х
13.	Costs of a project audit. (24 CFR 92.206 d.3.)	Х
14.	Staff and overhead costs <b>DIRECTLY</b> related to carrying out the project, such as work specifications preparation, loan processing inspections, and other services related to assisting potential	Х

	ltem	Project Related Costs
	owners, tenants, and homebuyers, e.g., housing counseling, may be charged to project costs only if the project is funded and the individual becomes the owner or tenant of the HOME-assisted project. For multi-unit projects, such costs must be allocated among HOME-assisted units in a reasonable manner and documented. (24 CFR 92.206 d.6)	
15.	Costs to provide information services, such as affirmative marketing and fair housing information to prospective homeowners and tenants as required by 92.351. (24 CFR 92.206 d.4.)	Х
16.	Impact fees that are charged to all projects within Dane County. (24 CFR 92.206 d.7.)	X
17.	Environmental Reviews. (24 CFR 92.206 d.8.)	Х
c.	Relocation costs for persons displaced by the project.	
18.	Relocation payments – replacement housing payments, moving expenses, and payments for reasonable out-of-pocket costs incurred in the relocation of persons. (24 CFR 92.206 f.1.)	Х
19.	Other relocation assistance – staff and overhead costs directly related to providing advisory and other relocation services to persons displaced by the project, including timely written notices to occupants, referrals to comparable and suitable replacement property, property inspections, counseling, and other assistance necessary to minimize hardship assistance. (24 CFR 92.206 f.2.)	Х

# PROJECT BUDGET

Include the amount and source(s) of all project funding.

	SOURCES								
USES	Total Budget	HOME	Source:	Source:	Source:	Source:			
Acquisition									
Land									
Purchase of Buildings									
Demolition									
Other Acquisition Costs									
Subtotal									
Site Work									
Site Work									
Off Site Work									
Landscaping									
Other Site Work									
Subtotal									
Construction									
Construction – Residential									
Accessory Buildings									
(Garage, storage, etc.)									
Personal Property									
General Requirements									
Contractor Overhead									
Contractor Profit									
Construction Supervision									
Performance Bonds									
Other New Construction:									
Subtotal									
Construction Contingency									
Fees				ı	1	ı			
Accounting									
Appraisal									
Architect									
Development Fee									

			SOUI	RCES		
USES	Total Budget	HOME	Source:	Source:	Source:	Source:
Engineering						
Engineering Environmental Studies						
Impact Fees						
Inspection and Review						
Legal						
Market Study						
Survey						
Title and Recording						
Zoning						
Subtotal						
Interim Construction Costs			1	1	1	T
Construction Insurance						
Construction Loan Interest						
Construction Loan						
Origination Fee						
Construction Period Real						
Estate Taxes						
Other Interim/Construction						
Subtotal						
Syndication Costs		-	<u> </u>	1		1
Bridge Loan Fees &						
Expenses						
Organizational (Partnership)						
Tax Opinion						
Other Syndication Costs						
Subtotal						
Developer's Fees						
Developer's Fees Received						
Developer's Fee – Deferred						
Developer Overhead						
Consultants						
Other Developer's Fees						
Subtotal						
Relocation Costs				•		
Permanent Relocation Costs						

			SOUF	RCES		
USES	Total Budget	HOME	Source:	Source:	Source:	Source:
Temporary Relocation Costs						
Relocation Staff Costs						
Subtotal						
Other						
TOTAL						

# **ONE YEAR OPERATING COSTS**

Rent Expense Advertising/Marketing Expense Conventions and Meetings Management Consultants Other: Subtotal Rent Expenses Office Salaries Office Expenses Office Expenses Office Expenses Office and Advance Expenses Office of Model Apartment Rent Management Fee — Residential Rents Management Fee — Commercial Rents Management Fee — Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Payroll Supplies Contracts Operating and Maintenance Expenses Payroll Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Subtotal Operating Taxes and Insurance Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation Heatth Insurance and Other Employee Benefits	Expense	Amount
Advertising/Marketing Expense Conventions and Meetings Management Consultants Other:  Subtotal Rent Expenses Office Salaries Office Salaries Office Expenses Office Salaries Office Expenses Office or Model Apartment Rent Management Fee - Residential Rents Management Fee - Misc. Income Manager/Superintendent Salaries Administrative Expenses Administrative Rent-free Unit Legal Expenses Bookkeeping Fees/Accounting Services Bad Debt Expenses Misc. Administrative Expenses Subtotal Administrative Expenses Witities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Profelity Bond Insurance	-	Amount
Conventions and Meetings  Management Consultants Other:  Subtotal Rent Expenses  Administrative Expenses Office Salaries Office Expenses Office Expenses Office or Model Apartment Rent Management Fee — Residential Rents Management Fee — Commercial Rents Management Fee — Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Misc. Administrative Expenses Subtotal Administrative Expenses Willities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Voorkmen's Compensation		
Management Consultants Other: Subtotal Rent Expenses Office Expenses Management Fee - Residential Rents Management Fee - Residential Rents Management Fee - Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Administrative Rent-free Unit Legal Expenses Bookkeeping Fees/Accounting Services Bad Debt Expenses Misc. Administrative Expenses Subtotal Administrative Expenses Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Payroll Supplies Operating and Maintenance Expenses Payroll Garbage and Trash Removal Security Payroli/Contract (incl. taxes and benefits) Security Payroli/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Other:  Subtotal Rent Expenses  Office Salaries Office Expenses Office Expenses Office of Model Apartment Rent Management Fee - Residential Rents Management Fee - Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Misc. Administrative Expenses Subtotal Administrative Expenses Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities  Operating and Maintenance Expenses Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Expenses Subtotal Operating Taxes Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Friedlity Bond Insurance		
Subtotal Rent Expenses Office Salaries Office Expenses Office Expenses Office or Model Apartment Rent Management Fee - Residential Rents Management Fee - Commercial Rents Management Fee - Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Additing Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expenses Misc. Administrative Expenses Subtotal Administrative Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Payroll Supplies Operating and Maintenance Expenses Payroll Supplies Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (Incl. taxes and benefits) Security Payroll/Contract (Incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Heazard) Fidelity Bond Insurance Freely Hornarce Freely Hornarce Freely Heazard Friedlity Bond Insurance Freely Heazard Friedlity Bond Insurance		
Administrative Expenses Office Salaries Office Expenses Office or Model Apartment Rent Management Fee – Residential Rents Management Fee – Commercial Rents Management Fee – Wisc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses Willities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Horkman Supplies) Fidelity Bond Insurance		
Office Salaries Office Expenses Office or Model Apartment Rent Management Fee – Residential Rents Management Fee – Commercial Rents Management Fee – Six. Income Management Fee – Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expenses Misc. Administrative Expenses Subtotal Administrative Expenses  Willities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities  Subtotal Utilities Expenses  Operating and Maintenance Expenses  Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance Workmen's Compensation		
Office Expenses Office or Model Apartment Rent Management Fee – Residential Rents Management Fee – Commercial Rents Management Fee – Misc. Income Management Fee – Misc. Income Manageric Superintendent Salaries Administrative Rent-free Unit Legal Expenses Administrative Rent-free Unit Legal Expenses Bookkeeping Fees/Accounting Services Bad Debt Expenses Misc. Administrative Expenses Subtotal Administrative Expenses  Utilities Expenses Subtotal Administrative Expenses Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes Payroll Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Fidelity Bond Insurance Workmen's Compensation		
Office or Model Apartment Rent Management Fee — Residential Rents Management Fee — Misc. Income Management Fee — Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses  Subtotal Administrative Expenses  Guerricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Management Fee — Residential Rents Management Fee — Commercial Rents Management Fee — Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Bubtotal Administrative Expenses  Utilities Expenses Subtotal Administrative Expenses Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Payroll Supplies Contracts Operating and Maintenance Expenses Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Payroll Taxes Property and Liability Insurance Workmen's Compensation		
Management Fee – Commercial Rents Management Fee – Misc. Income Management Fee – Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Administrative Rent-free Unit Legal Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Misc. Administrative Expenses  Wtilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Payroll Supplies Contracts Operating and Maintenance Expenses Payroll Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	-	
Management Fee – Misc. Income Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Misc. Administrative Expenses  Subtotal Administrative Expenses  Willities Expenses  Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance Workmen's Compensation		
Manager/Superintendent Salaries Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Misc. Administrative Expenses Subtotal Administrative Expenses  Wtilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Expenses Subtotal Operating Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Administrative Rent-free Unit Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses  Misc. Administrative Expenses Subtotal Administrative Expenses  Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Expenses Subtotal Operating Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Legal Expenses Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses  Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Payroll Supplies Contracts Operating and Maintenance Expenses  Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance Workmen's Compensation		
Auditing Expenses Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses  Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance Workmen's Compensation		
Bookkeeping Fees/Accounting Services Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses  Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance Workmen's Compensation	•	
Bad Debt Expense Misc. Administrative Expenses Subtotal Administrative Expenses  Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Misc. Administrative Expenses Subtotal Administrative Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Subtotal Administrative Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Utilities Expenses Fuel Oil Electricity (Light & Misc. Power) Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Fuel Oil Electricity (Light & Misc. Power)  Water Gas Sewer Owner-paid unit amenities  Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Water Gas Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Electricity (Light & Misc. Power)	
Sewer Owner-paid unit amenities Subtotal Utilities Expenses  Operating and Maintenance Expenses Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Owner-paid unit amenities  Subtotal Utilities Expenses  Operating and Maintenance Expenses  Payroll  Supplies  Contracts  Operating and Maintenance Rent Free Unit  Garbage and Trash Removal  Security Payroll/Contract (incl. taxes and benefits)  Security Rent Free Unit  Heating/Cooling Repairs & Maintenance Snow Removal  Vehicle/Maintenance Operating & Maintenance Expenses  Subtotal Operating  Taxes and Insurance  Real Estate & Personal Property Taxes  Payroll Taxes  Property and Liability Insurance (Hazard)  Fidelity Bond Insurance  Workmen's Compensation	Gas	
Owner-paid unit amenities  Subtotal Utilities Expenses  Operating and Maintenance Expenses  Payroll  Supplies  Contracts  Operating and Maintenance Rent Free Unit  Garbage and Trash Removal  Security Payroll/Contract (incl. taxes and benefits)  Security Rent Free Unit  Heating/Cooling Repairs & Maintenance Snow Removal  Vehicle/Maintenance Operating & Maintenance Expenses  Subtotal Operating  Taxes and Insurance  Real Estate & Personal Property Taxes  Payroll Taxes  Property and Liability Insurance (Hazard)  Fidelity Bond Insurance  Workmen's Compensation	Sewer	
Subtotal Utilities Expenses  Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Payroll Supplies Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Contracts Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Operating and Maintenance Rent Free Unit Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Supplies	
Garbage and Trash Removal Security Payroll/Contract (incl. taxes and benefits) Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Contracts	
Security Payroll/Contract (incl. taxes and benefits)  Security Rent Free Unit  Heating/Cooling Repairs & Maintenance Snow Removal  Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance  Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Operating and Maintenance Rent Free Unit	
Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Garbage and Trash Removal	
Security Rent Free Unit Heating/Cooling Repairs & Maintenance Snow Removal Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Security Payroll/Contract (incl. taxes and benefits)	
Snow Removal  Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Vehicle/Maintenance Operating & Maintenance Expenses Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Heating/Cooling Repairs & Maintenance	
Subtotal Operating  Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Snow Removal	
Taxes and Insurance Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Vehicle/Maintenance Operating & Maintenance Expenses	
Real Estate & Personal Property Taxes Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation		
Payroll Taxes Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Taxes and Insurance	
Property and Liability Insurance (Hazard) Fidelity Bond Insurance Workmen's Compensation	Real Estate & Personal Property Taxes	
Fidelity Bond Insurance Workmen's Compensation	Payroll Taxes	
Fidelity Bond Insurance Workmen's Compensation	Property and Liability Insurance (Hazard)	
Workmen's Compensation		
	Workmen's Compensation	

Expense	Amount
Misc. Taxes, Licenses, Permits, and Insurance	
Subtotal Taxes and Insurance	
Total Service Expense	
Dietary Salaries	
Dietary Purchased Service	
Food	
Registered Nurse Salary	
Housekeeping Salary	
Housekeeping Supplies	
Other Housekeeping	
Housekeeping Purchased Services	
Medical Supplies	
Medical Purchased Services	
Laundry/Linen	
Laundry Supplies	
Medical Records Salary	
Medical Records Supplies	
Medical Records Purchased Services	
Recreation/Rehab	
Activities Supplies	
Activities Purchased Services	
Rehab Salaries	
Rehab Supplies	
Rehab Purchased Services	
Other Support Services:	
Subtotal Service Expenses	
Tax Credit Monitoring Fees	
Annual Replacement Reserves	
Total Operating Expenses	
Total Units	
Per Unit Per Month	

# **OPERATING BUDGET**

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
INCOME		l .					l .			
Gross Potential Rent										
Vacancy										
Other Income										
Total Income										
OPERATING EXPENSES										
Marketing										
Payroll										
Other Administrative Costs										
Management Fees										
Utilities										
Security										
Maintenance Expenses										
Property Taxes										
Insurance										
Reserves for Replacement										
Total Operating Expenses										
Net Operating Income										
Debt Service										
Asset Management										
Cash Flow										

	Year									
	11	12	13	14	15	16	17	18	19	20
INCOME			•			•		•		
Gross Potential										
Rent										
Vacancy										
Other Income										
Total Income										
OPERATING EXPENSES		•		•	•		•		•	•
Marketing										
Payroll										
Other Administrative Costs										
Management Fees										
Utilities										
Security										
Maintenance Expenses										
Property Taxes										
Insurance										
Reserves for Replacement										
Total Operating Expenses										
		1	1	1	1	1	1	1	1	
Net Operating Income										
Debt Service										
Asset Management										
Cash Flow										

### STANDARD TERMS AND CONDITIONS

Request for Bids/Proposals/Contracts Rev. 11/2019

- 1.0 APPLICABILITY: The terms and conditions set forth in this document apply to Requests for Proposals (RFP), Bids and all other transactions whereby the County of Dane acquires goods or services, or both.
- 1.1 ENTIRE AGREEMENT: These Standard Terms and Conditions shall apply to any contract, including any purchase order, awarded as a result of this request. Special requirements of a resulting contract may also apply. Said written contract with referenced parts and attachments shall constitute the entire agreement, and no other terms and conditions in any document, acceptance, or acknowledgment shall be effective or binding unless expressly agreed to in writing by the County. Unless otherwise stated in the agreement, these standard terms conditions supersede any other terms and/or conditions applicable to this agreement.
- 1.2 DEFINITIONS: As used herein, "vendor" includes a provider of goods or services, or both, who is responding to an RFP or a bid, and "bid" includes a response to either an RFP or a bid.
- 2.0 SPECIFICATIONS: The specifications herein are the minimum acceptable. When specific manufacturer and model numbers are used, they are to establish a design, type of construction, quality, functional capability or performance level, or any combination thereof, desired. When alternates are proposed, they must be identified by manufacturer, stock number, and such other information necessary to establish equivalency. Dane County shall be the sole judge of equivalency. Vendors are cautioned to avoid proposing alternates to the specifications that may result in rejection of their bid.

- 3.0 DEVIATIONS AND EXCEPTIONS: Deviations and exceptions from terms, conditions, or specifications shall be described fully in writing, signed, and attached to the bid. In the absence of such statement, the bid shall be accepted as in strict compliance with all terms, conditions, and specifications and vendor shall be held liable for injury resulting from any deviation.
- 4.0 QUALITY: Unless otherwise indicated in the request, all material shall be first quality. No pre-owned, obsolete, discontinued or defective materials may be used.
- 5.0 QUANTITIES: The quantities shown herein are based on estimated needs. The County reserves the right to increase or decrease quantities to meet actual needs.
- 6.0 DELIVERY: Deliveries shall be FOB destination freight prepaid and included unless otherwise specified. County will reject shipments sent C.O.D. or freight collect.
- 7.0 PRICING: Unit prices shown on the bid shall be the price per unit of sale as stated on the request or contract. For any given item, the quantity multiplied by the unit price shall establish the extended price, the unit price shall govern in the bid evaluation and contract administration.
- 7.1 Prices established in continuing agreements and term contracts may be lowered due to market conditions, but prices shall not be subject to increase for the term specified in the award. Vendor shall submit proposed increases to the Purchasing Division thirty (30) calendar days before the proposed effective date of the price increase. Proposed increases shall be limited to fully documented cost increases to the vendor that are demonstrated to be industry wide. Price increases may not be granted unless they are expressed in bid documents and contracts or agreements.

- 7.2 Submission of a bid constitutes bidder's certification that no financial or personal relationship exists between the bidder and any county official or employee except as specially set forth in writing attached to and made a part of the bid. The successful bidder shall disclose any such relationship which develops during the term of the contract.
- 8.0 ACCEPTANCE-REJECTION: Dane County reserves the right to accept or reject any or all bids, to waive any technicality in any bid submitted and to accept any part of a bid as deemed to be in the best interests of the County. Submission of a proposal or a bid constitutes the making of an offer to contract and gives the County an option valid for 60 days after the date of submission to the County.
- 8.1 Bids MUST be received in the electronic mailbox of the Dane County Purchasing Division on or before the date and time that the bid is specified as being due.
- 9.0 METHOD OF AWARD: Award shall be made to the lowest responsible responsive bidder conforming to specifications, terms, and conditions, or to the most advantageous bid submitted to the County on a quality versus price basis.
- 10.0 ORDERING/ACCEPTANCE: Written notice of award to a vendor in the form of a purchase order or other document, mailed or delivered to the address shown on the bid will be considered sufficient notice of acceptance of bid. A formal contract containing all provisions of the contract signed by both parties shall be used when required by the Dane County Purchasing Division.
- 11.0 PAYMENT TERMS AND INVOICING: Unless otherwise agreed, Dane County will pay properly submitted vendor invoices within thirty (30) days of receipt of goods and services. Payment will not be made until goods or services are delivered, installed (if required), and accepted as specified. Invoices presented for payment must be submitted in accordance with instructions contained on the purchase order.
- 11.1 NO WAIVER OF DEFAULT: In no event shall the making of any payment or acceptance of any service or product required by this Agreement constitute or be construed as a waiver by County of any breach of the covenants of the Agreement or a waiver of any default of the successful vendor, and the making of any such payment or acceptance of any such service or product by County while any such default or breach shall exist shall in no way impair or prejudice the right of County with respect to recovery of damages or other remedy as a result of such breach or default.
- 12.0 TAXES: The County and its departments are exempt from payment of all federal tax and Wisconsin state and local taxes on its purchases except Wisconsin excise taxes as described below. The State of Wisconsin Department of Revenue has issued tax exempt number ES41279 to Dane County.
- 12.1 The County is required to pay the Wisconsin excise or occupation tax on its purchase of beer, liquor, wine, cigarettes, tobacco products, motor vehicle fuel and general aviation fuel. The County is exempt from Wisconsin sales or use tax on these purchases. The County may be subject to other states' taxes on its purchases in that state depending on the laws of that state.

Vendors performing construction activities are required to pay state use tax on the cost of materials.

- 13.0 GUARANTEED DELIVERY: Failure of the vendor to adhere to delivery schedules as specified or to promptly replace rejected materials shall render the vendor liable for all costs in excess of the contract price when alternate procurement is necessary. Excess costs shall include administrative costs.
- 14.0 APPLICABLE LAW AND VENUE: This contract shall be governed under the laws of the State of Wisconsin, and venue for any legal action between the parties shall be in Dane County Circuit Court. The vendor shall at all times comply with and observe all federal and state laws, local laws, ordinances, and regulations which are in effect during the period of this contract and which in any manner affect the work or its conduct.
- 15.0 ASSIGNMENT: No right or duty in whole or in part of the vendor under this contract may be assigned or delegated without the prior written consent of Dane County.
- NONDISCRIMINATION/AFFIRMATIVE ACTION: During the term of this Agreement the vendor agrees, in accordance with sec. 111.321, Wis. Stats., and Chapter 19 of the Dane County Code of Ordinances, not to discriminate against any person, whether an applicant or recipient of services, an employee or applicant for employment, on the basis of age, race, ethnicity, religion, color, gender, disability, marital status, sexual orientation, national origin, cultural differences, ancestry, physical appearance, arrest record or conviction record, military participation or membership in the national guard, state defense force or any other reserve component of the military forces of the United States, or political beliefs. The vendor shall provide a harassment-free work environment. These provisions shall include, but not be limited to, the employment, upgrading, demotion, transfer, recruitment, advertising, layoff, termination, training, including apprenticeships, rates of pay or other forms of compensation.
- 16.1 Vendors who have twenty (20) or more employees and a contract of twenty thousand dollars (\$20,000) or more must submit a written affirmative action plan to the County's Contract Compliance Officer within fifteen (15) working days of the effective date of the contract. The County may elect to accept a copy of the current affirmative action plan filed with and approved by a federal, state or local government unit.
- 16.2 The vendor agrees to post in conspicuous places, available for employees and applicants for employment, notices setting forth the provisions of this Agreement as they relate to affirmative action and nondiscrimination.
- 16.3 Failure to comply with these Terms and Conditions may result in the vendor being debarred, termination of the contract and/or withholding of payment.
- 16.4 The vendor agrees to furnish all information and reports required by Dane County's Contract Compliance Officer as the same relate to affirmative action and nondiscrimination, which may include any books, records, or accounts deemed appropriate to determine compliance with Chapter 19, D.C. Ords. and the provisions of this Agreement.
- 16.5 AMERICANS WITH DISABILITIES ACT: The vendor agrees to the requirements of the ADA, providing for physical and programmatic access to service delivery and treatment in all programs and activities.

- 17.0 PATENT, COPYRIGHT AND TRADEMARK INFRINGEMENT: The vendor guarantees goods sold to the County were manufactured or produced in accordance with applicable federal labor laws, and that the sale or use of the articles described herein do not infringe any patent, copyright or trademark. The vendor covenants that it will, at its own expense, defend every suit which shall be brought against the County (provided that such vendor is promptly notified of such suit, and all papers therein are delivered to it) for any alleged infringement of any patent, copyright or trademark by reason of the sale or use of such articles, and agrees that it will pay all costs, damages, and profits recoverable in any such suit.
- 18.0 SAFETY REQUIREMENTS: All materials, equipment, and supplies provided to the County must fully comply with all safety requirements as set forth by the Wisconsin Department of Commerce and all applicable OSHA Standards.
- 18.1 MATERIAL SAFETY DATA SHEET: If any item(s) on an order(s) resulting from this award(s) is a hazardous chemical, as defined under 29 CFR 1910.1200, provide one (1) copy of the Material Safety Data Sheet for each item with the shipped container(s) and one (1) copy with the invoice(s).
- 19.0 WARRANTY: Unless specifically expressed otherwise in writing, goods and equipment purchased as a result of this request shall be warranted against defects by the vendor for one (1) year from date of receipt. An equipment manufacturer's standard warranty shall apply as a minimum and must be honored by the vendor.

### 20.0 INDEMNIFICATION & INSURANCE.

- 20.1. Vendor shall indemnify, hold harmless and defend County, its boards, commissions, agencies, officers, employees and representatives against any and all liability, loss (including, but not limited to, property damage, bodily injury and loss of life), damages, costs or expenses which County, its officers, agencies, boards, commissions representatives may sustain, incur or be required to pay by reason of vendor furnishing the services or goods required to be provided under this Agreement, provided, however, that the provisions of this paragraph shall not apply to liabilities, losses, charges, costs, or expenses caused by or resulting from the acts or omissions of County, its agencies, boards, commissions, officers, employees or representatives. The obligations of vendor under this paragraph shall survive the expiration or termination of this Agreement.
- In order to protect itself and County its officers, boards. commissions, agencies, agents, volunteers, employees and representatives under the indemnity provisions of the subparagraph above, vendor shall, at vendor's own expense, obtain and at all times during the term of this Agreement keep in full force and effect the insurance coverages, limits, and endorsements listed below. When obtaining required insurance under this Agreement and otherwise, vendor agrees to preserve County's subrogation rights in all such matters that may arise that are covered by vendor's insurance. Neither these requirements nor the County's review or acceptance of vendor's certificates of insurance is intended to limit or qualify the liabilities or obligations assumed by the vendor under this Agreement. The County expressly reserves the right to require higher or lower insurance limits where County deems necessary.

### 20.2.1. Commercial General Liability.

Vendor agrees to maintain Commercial General Liability insurance at a limit of not less than \$1,000,000 per occurrence. Coverage shall include, but not be limited to, Bodily Injury and Property Damage to Third Parties, Contractual Liability, Personal Injury and Advertising Injury Liability, Premises-Operations, Independent vendors and Subcontractors, and Fire Legal Liability. The policy shall not exclude Explosion, Collapse, and Underground Property Damage Liability Coverage. The policy shall list DANE COUNTY as an Additional Insured.

### 20.2.2. Commercial/Business Automobile Liability.

Vendor agrees to maintain Commercial/Business Automobile Liability insurance at a limit of not less than \$1,000,000 Each Occurrence. Vendor further agrees coverage shall include liability for Owned, Non-Owned & Hired automobiles. In the event vendor does not own automobiles, vendor agrees to maintain coverage for Hired & Non-Owned Auto Liability, which may be satisfied by way of endorsement to the Commercial General Liability policy or separate Business Auto Liability policy.

### 20.2.3. Environmental Impairment (Pollution) Liability

Vendor agrees to maintain Environmental Impairment (Pollution) Liability insurance at a limit of not less than \$1,000,000 per occurrence for bodily injury, property damage, and environmental cleanup costs caused by pollution conditions, both sudden and non-sudden. This requirement can be satisfied by either a separate environmental liability policy or through a modification to the Commercial General Liability policy. Evidence of either must be provided.

### 20.2.4. Workers' Compensation.

Vendor agrees to maintain Workers Compensation insurance at Wisconsin statutory limits.

### 20.2.5. Umbrella or Excess Liability.

Vendor may satisfy the minimum liability limits required above for Commercial General Liability and Business Auto Liability under an Umbrella or Excess Liability policy. There is no minimum Per Occurrence limit of liability under the Umbrella or Excess Liability; however, the Annual Aggregate limit shall not be less than the highest "Each Occurrence" limit for the Commercial General Liability and Business Auto Liability. vendor agrees to list DANE COUNTY as an "Additional Insured" on its Umbrella or Excess Liability policy.

Upon execution of this Agreement, vendor shall furnish 20.3. County with a Certificate of Insurance listing County as an additional insured and, upon request, certified copies of the required insurance policies. If vendor's insurance is underwritten on a claims-made basis, the retroactive date shall be prior to or coincide with the date of this Agreement, the Certificate of Insurance shall state that professional malpractice or errors and omissions coverage, if the services being provided are professional services coverage is claims-made and indicate the retroactive date, vendor shall maintain coverage for the duration of this Agreement and for six (6) years following the completion of this Agreement. Vendor shall furnish County, annually on the policy renewal date, a Certificate of Insurance as evidence of coverage. It is further agreed that vendor shall furnish the County with a 30-day notice of aggregate erosion, in advance of the Retroactive Date, cancellation, or renewal. It is also agreed that on claims-made policies, either vendor or County may invoke the tail option on behalf of the other party and that the extended reporting period premium shall be paid by vendor. In the event any action, suit or other proceeding is brought against County upon any matter herein indemnified

- against, County shall give reasonable notice thereof to vendor and shall cooperate with vendor's attorneys in the defense of the action, suit or other proceeding. Vendor shall furnish evidence of adequate Worker's Compensation Insurance. In case of any sublet of work under this Agreement, vendor shall furnish evidence that each and every subcontractor has in force and effect insurance policies providing coverage identical to that required of vendor. In case of any sublet of work under this Agreement, vendor shall furnish evidence that each and every subcontractor has in force and effect insurance policies providing coverage identical to that required of vendor.
- 20.4. The parties do hereby expressly agree that County, acting at its sole option and through its Risk Manager, may waive any and all requirements contained in this Agreement, such waiver to be in writing only. Such waiver may include or be limited to a reduction in the amount of coverage required above. The extent of waiver shall be determined solely by County's Risk Manager taking into account the nature of the work and other factors relevant to County's exposure, if any, under this Agreement.
- 21.0 CANCELLATION: County reserves the right to terminate any Agreement due to non-appropriation of funds or failure of performance by the vendor. This paragraph shall not relieve County of its responsibility to pay for services or goods provided or furnished to County prior to the effective date of termination.
- 22.0 PUBLIC RECORDS ACCESS: It is the intention of the County to maintain an open and public process in the solicitation, submission, review, and approval of procurement activities. Bid openings are public unless otherwise specified. Records are not available for public inspection prior to issuance of the notice of intent to award or the award of the contract. Bid results may be obtained by visiting the Dane County Purchasing Office Monday Friday, between 8:00 a.m. and 4:00 p.m. Prior appointment is advisable.
- 22.1 PROPRIETARY INFORMATION: If the vendor asserts any of its books and records of its business practices and other matters collectively constitute a trade secret as that term is defined in s. 134.90(1)(c), Wis. Stats., County will not release such records to the public without first notifying the vendor of the request for the records and affording the vendor an opportunity to challenge in a court of competent jurisdiction the requester's right to access such records. The entire burden of maintaining and defending the trade secret designation shall be upon the vendor. The vendor acknowledges and agrees that if the vendor shall fail, in a timely manner, to initiate legal action to defend the trade secret designation or be unsuccessful in its defense of that designation, County shall be obligated to and will release the records.
- 22.2 Any material submitted by the vendor in response to this request that the vendor considers confidential and proprietary information and which vendor believes qualifies as a trade secret, as provided in section 19.36(5), Wis. Stats., must be identified on a designation of Confidential and Proprietary Information form. Pricing will not be held confidential after award of contract.

- 22.3 Data contained in a bid, all documentation provided therein, and innovations developed as a result of the contracted commodities or services cannot be copyrighted or patented. All data, documentation, and innovations shall be the property of the County.
- 23.0 RECYCLED MATERIALS: Dane County is required to purchase products incorporating recycled materials whenever technically and economically feasible. Vendors are encouraged to bid products with recycled content which meet specifications.
- 24.0 PROMOTIONAL ADVERTISING: Reference to or use of Dane County, any of its departments or sub-units, or any county official or employee for commercial promotion is prohibited.
- 25.0 ANTITRUST ASSIGNMENT: The vendor and the County of Dane recognize that in actual economic practice, overcharges resulting from antitrust violation are in fact usually borne by the Purchaser. Therefore, the successful vendor hereby assigns to the County of Dane any and all claims for such overcharges as to goods, materials or services purchased in connection with this contract.
- 26.0 RECORDKEEPING AND RECORD RETENTION-COST REIMBURSEMENT CONTRACTS: Where payment to the vendor is based on the vendor's costs, vendor shall establish and maintain adequate records of all expenditures incurred under the contract. All records must be kept in accordance with generally accepted accounting procedures. The County contracting agency shall have the right to audit, review, examine, copy, and transcribe any pertinent records or documents relating to any contract resulting from this bid/proposal held by the vendor. The vendor will retain all documents applicable to the contract for a period of not less than three (3) years after final payment is made.
- 27.03 COMPLIANCE WITH FAIR LABOR STANDARDS. During the term of this Agreement, vendor shall report to the Controller, within ten (10) days, any allegations to, or findings by the National Labor Relations Board (NLRB) or Wisconsin Employment Relations commission (WERC) that vendor has violated a statute or regulation regarding labor standards or relations within the seven years prior to entering this Agreement. If an investigation by the Controller results in a final determination that the matter adversely affects vendor's responsibilities under this Agreement, and which recommends termination, suspension or cancellation of this agreement, the County may take such action.
- 27.04 VENDOR may appeal any adverse finding by the Controller as set forth in sec. 25.08(20)(c) through (e).
- 27.05 VENDOR shall post the following statement in a prominent place visible to employees: "As a condition of receiving and maintaining a contract with Dane County, this employer shall comply with federal, state and all other applicable laws prohibiting retaliation for union organizing"

# APPENDIX A: 2020 DANE COUNTY URBAN COUNTY CONSORTIUM MEMBERS

Note: The membership for 2021 is subject to change.

Village of BellevilleCity of MiddletonTown of BerryTown of MiddletonTown of Black EarthCity of MononaVillage of Black EarthTown of MontroseTown of Blooming GroveVillage of Mount HorebVillage of Blue MoundsTown of OregonTown of BristolTown of PerryVillage of BrooklynTown of Pleasant SpringsTown of BurkeTown of PrimroseVillage of CambridgeVillage of RockdaleTown of ChristianaTown of RoxburyVillage of Cottage GroveTown of RutlandTown of Cottage GroveVillage of Shorewood HillsTown of Cross PlainsTown of SpringdaleVillage of Cross PlainsTown of SpringfieldTown of DaneCity of StoughtonVillage of DaneCity of Sun PrairieTown of DeerfieldTown of Sun PrairieTown of DunkirkCity of VeronaTown of DunkirkCity of VeronaTown of PitchburgVillage of WaunakeeTown of MadisonTown of VeennaVillage of MarshallTown of Westport		,		
Town of Berry Town of Black Earth City of Monona Village of Black Earth Town of Montrose Town of Blooming Grove Village of Mount Horeb Village of Blue Mounds Town of Oregon Town of Bristol Town of Perry Village of Brooklyn Town of Pimrose Village of Cambridge Town of Christiana Village of Cottage Grove Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Deerfield Town of Dunkirk City of Verona Town of Verona City of Fitchburg Town of Montrose Village of Marshall Town of Westport	Town of Albion	Town of Medina		
Town of Black Earth Village of Black Earth Town of Montrose Town of Blooming Grove Village of Mount Horeb Village of Blue Mounds Town of Oregon Town of Blue Mounds Village of Oregon Town of Bristol Town of Perry Village of Brooklyn Town of Pleasant Springs Town of Burke Village of Cambridge Village of Rockdale Town of Christiana Town of Roxbury Village of Cottage Grove Village of Shorewood Hills Town of Cottage Grove Village of Shorewood Hills Town of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Dunkirk City of Verona Town of Dunn Town of Verona City of Fitchburg Town of Madison Village of Marshall Town of Westport	<u> </u>	City of Middleton		
Village of Black Earth Town of Blooming Grove Village of Mount Horeb Village of Blue Mounds Town of Oregon Town of Blue Mounds Town of Pergon Town of Bristol Town of Perry Village of Brooklyn Town of Pleasant Springs Town of Burke Village of Cambridge Town of Christiana Town of Rockdale Town of Christiana Town of Roxbury Village of Cottage Grove Village of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Deerfield Town of Deerfield Town of Dunkirk Town of Dunkirk Town of Dunn Town of Verona City of Fitchburg Town of Madison Village of Marshall Town of Westport	Town of Berry	Town of Middleton		
Town of Blooming Grove Village of Mount Horeb Village of Blue Mounds Town of Oregon Town of Blue Mounds Village of Oregon Town of Bristol Town of Perry Village of Brooklyn Town of Pleasant Springs Town of Burke Town of Primrose Village of Cambridge Village of Rockdale Town of Christiana Town of Roxbury Village of Cottage Grove Town of Rutland Town of Cottage Grove Village of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Deerfield Town of Deerfield Town of Vermont Town of Dunkirk City of Verona Town of Pitchburg Village of Waunakee Town of Madison Village of Marshall Town of Westport	Town of Black Earth	City of Monona		
Village of Blue MoundsTown of OregonTown of Blue MoundsVillage of OregonTown of BristolTown of PerryVillage of BrooklynTown of Pleasant SpringsTown of BurkeTown of PrimroseVillage of CambridgeVillage of RockdaleTown of ChristianaTown of RoxburyVillage of Cottage GroveTown of RutlandTown of Cross PlainsTown of SpringdaleVillage of Cross PlainsTown of SpringfieldTown of DaneCity of StoughtonVillage of DaneCity of Sun PrairieTown of DeerfieldTown of VermontTown of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of Westport	Village of Black Earth	Town of Montrose		
Town of Blue Mounds Town of Bristol Town of Perry Village of Brooklyn Town of Pleasant Springs Town of Burke Town of Primrose Village of Cambridge Village of Rockdale Town of Christiana Town of Roxbury Village of Cottage Grove Town of Rutland Town of Cottage Grove Village of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Deerfield Town of Dunkirk City of Verona Town of Dunkirk City of Verona City of Fitchburg Village of Marshall Town of Westport	Town of Blooming Grove	Village of Mount Horeb		
Town of Bristol  Village of Brooklyn  Town of Pleasant Springs  Town of Burke  Village of Cambridge  Village of Rockdale  Town of Christiana  Village of Cottage Grove  Town of Cottage Grove  Town of Springdale  Village of Cross Plains  Town of Springfield  Town of Dane  City of Stoughton  Village of Deerfield  Town of Dunkirk  Town of Dunn  City of Fitchburg  Town of Madison  Village of Marshall  Town of Westport	Village of Blue Mounds	Town of Oregon		
Village of BrooklynTown of Pleasant SpringsTown of BurkeTown of PrimroseVillage of CambridgeVillage of RockdaleTown of ChristianaTown of RoxburyVillage of Cottage GroveTown of RutlandTown of Cottage GroveVillage of Shorewood HillsTown of Cross PlainsTown of SpringdaleVillage of Cross PlainsTown of SpringfieldTown of DaneCity of StoughtonVillage of DaneCity of Sun PrairieTown of DeerfieldTown of Sun PrairieVillage of DeerfieldTown of VermontTown of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Town of Blue Mounds	Village of Oregon		
Town of Burke  Village of Cambridge  Town of Christiana  Town of Roxbury  Village of Cottage Grove  Town of Cottage Grove  Town of Cross Plains  Town of Springdale  Village of Cross Plains  Town of Springfield  Town of Dane  City of Stoughton  Village of Dane  City of Sun Prairie  Town of Deerfield  Town of Dunkirk  Town of Dunkirk  City of Verona  Town of Dunn  City of Fitchburg  Town of Madison  Village of Marshall  Town of Westport	Town of Bristol	Town of Perry		
Village of Cambridge Town of Christiana Town of Roxbury Village of Cottage Grove Town of Rutland Town of Cottage Grove Town of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Deerfield Town of Sun Prairie Village of Deerfield Town of Vermont Town of Dunkirk City of Verona Town of Dunn Town of Verona City of Fitchburg Village of Waunakee Town of Madison Town of Westport	Village of Brooklyn	Town of Pleasant Springs		
Town of Christiana  Village of Cottage Grove  Town of Rutland  Town of Cottage Grove  Village of Shorewood Hills  Town of Cross Plains  Town of Springdale  Village of Cross Plains  Town of Springfield  Town of Dane  City of Stoughton  Village of Dane  City of Sun Prairie  Town of Deerfield  Town of Sun Prairie  Village of Deerfield  Town of Vermont  Town of Dunkirk  City of Verona  Town of Verona  City of Fitchburg  Village of Waunakee  Town of Madison  Town of Westport	Town of Burke	Town of Primrose		
Village of Cottage Grove Town of Rutland Village of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Deerfield Town of Sun Prairie Village of Deerfield Town of Vermont City of Verona Town of Dunkirk City of Verona City of Fitchburg Village of Waunakee Town of Madison Village of Marshall Town of Westport	Village of Cambridge	Village of Rockdale		
Town of Cottage Grove Village of Shorewood Hills Town of Cross Plains Town of Springdale Village of Cross Plains Town of Springfield Town of Dane City of Stoughton Village of Dane City of Sun Prairie Town of Deerfield Town of Sun Prairie Village of Deerfield Town of Vermont Town of Dunkirk City of Verona Town of Dunn Town of Verona City of Fitchburg Village of Waunakee Town of Madison Village of Marshall Town of Westport	Town of Christiana	Town of Roxbury		
Town of Cross Plains  Village of Cross Plains  Town of Springfield  Town of Dane  City of Stoughton  Village of Dane  City of Sun Prairie  Town of Deerfield  Town of Sun Prairie  Village of Deerfield  Town of Vermont  City of Verona  Town of Dunkirk  City of Verona  Town of Verona  City of Fitchburg  Village of Waunakee  Town of Madison  Village of Marshall  Town of Westport	Village of Cottage Grove	Town of Rutland		
Village of Cross PlainsTown of SpringfieldTown of DaneCity of StoughtonVillage of DaneCity of Sun PrairieTown of DeerfieldTown of Sun PrairieVillage of DeerfieldTown of VermontTown of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Town of Cottage Grove	Village of Shorewood Hills		
Town of Dane  City of Stoughton  Village of Dane  City of Sun Prairie  Town of Deerfield  Town of Sun Prairie  Village of Deerfield  Town of Vermont  City of Verona  Town of Dunkirk  City of Verona  Town of Verona  City of Fitchburg  Village of Waunakee  Town of Madison  Village of Marshall  Town of Westport	Town of Cross Plains	Town of Springdale		
Village of DaneCity of Sun PrairieTown of DeerfieldTown of Sun PrairieVillage of DeerfieldTown of VermontTown of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Village of Cross Plains	Town of Springfield		
Town of Deerfield  Village of Deerfield  Town of Vermont  Town of Dunkirk  City of Verona  Town of Dunn  Town of Verona  Village of Waunakee  Town of Madison  Village of Marshall  Town of Westport	Town of Dane	City of Stoughton		
Village of DeerfieldTown of VermontTown of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Village of Dane	City of Sun Prairie		
Town of DunkirkCity of VeronaTown of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Town of Deerfield	Town of Sun Prairie		
Town of DunnTown of VeronaCity of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Village of Deerfield	Town of Vermont		
City of FitchburgVillage of WaunakeeTown of MadisonTown of ViennaVillage of MarshallTown of Westport	Town of Dunkirk	City of Verona		
Town of Madison Town of Vienna Village of Marshall Town of Westport	Town of Dunn	Town of Verona		
Village of Marshall Town of Westport	City of Fitchburg	Village of Waunakee		
	Town of Madison	Town of Vienna		
	Village of Marshall	Town of Westport		
10wh of Mazoname	Town of Mazomanie	Town of Windsor		
Village of Mazomanie Town of York	Village of Mazomanie	Town of York		
Village of McFarland				

Municipalities not participating in the Urban Consortium:

City of Edgerton Village of Deforest Village of Maple Bluff

# **Oral Presentation Questions**

- Is this funding request for a new or an existing program?
- Describe how CDBG/HOME funds are needed to ensure the viability of this project.
- 3. Describe how funds are being used to address areas of greatest need and how that determination was made.
- 4. Will this project involve the displacement of families, households, partnerships, businesses, etc. from their homes or businesses? If yes, describe the notices and assistance your organization expects to provide and the amount of funds allocated to do so.
- 5. Can all funds awarded in 2021 be reasonably expected to be expended? If this is a multi-year project, what amount of funds will be spent in each year?
- 6. Describe the risks to undertaking this project and your plans to address them.
- 7. If the funding request is for an existing program, at what point will the program become self-supporting? If never, what are other sources of funding? What additional money can be leveraged?
- 8. Provide a 5-year history of your relationship with the CDBG/HOME programs. Provide information on the specific results compared to the expected program outcomes stated in your most recent contract(s). Please provide any additional information that will allow us to fairly evaluate your past performance.
- 9. Provide a list of all activities to raise other funds (with results).
- 10. If your organization currently has a contract for CDBG or HOME funding with the County and you have unexpended dollars from previous years, please bring along a written statement regarding why your organization should be given additional dollars.